

FY – 2006-07

BUDGET SUMMARIES

INLUC COMMITTEE

- BUILDING
- BUILDING CODE COMPLIANCE
- CAPITAL IMPROVEMENTS
- DERM
- PLANNING & ZONING
- PUBLIC WORKS
- WATER & SEWER

CEERC COMMITTEE

- DBD
- OCED
- SEAPORT

**Submitted By:
OFFICE OF THE COMMISSION AUDITOR**




**BOARD OF COUNTY COMMISSIONERS
OFFICE OF THE COMMISSION AUDITOR**

M E M O R A N D U M

TO: Natacha Seijas, Chairperson
and Members, Infrastructure and Land Use Committee

Dorrin D. Rolle, Chairman
and Members, Community Empowerment and Economic Development
Committee

FROM: Charles Anderson 
Commission Auditor

DATE: July 7, 2006

SUBJECT: Budget Summaries

As directed by Chairman Joe A. Martinez, the Office of the Commission Auditor has prepared Budget Summaries for selected departments. Some departments were initially selected because of their impact on the general fund.

These reports reflect information included as part of the FY 2006-07 Proposed Resource Allocation Plan (PRAP). Also included are selected line items for each department extracted from the PRAP, with additional explanations provided. Additional information and analyses will be forthcoming prior to the Budget Hearings in September 2006.

Building Code Compliance Summary of FY 2006-07 Budget Submission

Issues impacting the department's FY 2006-07 budget include:

Administrative issues

- Continue to participate in state legislative process to prevent weakening of the Building Code. The 2nd Edition of the Building Code has become effective and will continue to have supplemental editions throughout the year

Contractor Licensing & Enforcement, Construction Trade Qualifying Board (CTQB) Issues

- State legislative actions requested to address state contractor violations for expired permits
- State Licensing (Department of Business and Professional Regulation) offers contractor licenses that are accepted throughout Florida

Code Compliance Issues

- Florida Building Commission changes to the Florida Building Code can impact construction regulation in Miami Dade County
- Code Compliance positions require specific technical experience and knowledge. As result the Department often experiences recruitment difficulty related to limited candidate pool
- The Building Code Compliance Office will be taking an active role in municipal coordination efforts related to the land use and permit improvement initiatives outlined by the County Manager
- The Department will be taking an active role in facilitating building code and permit information as a part the land use and permit improvement initiatives outlined by the County Manager. Outreach efforts intended to help reduce initial plan rejection rate and improve quality of initial plan submittals

Product Control Issues

- State changes to the product approval process can impact how construction products are approved for use in Miami-Dade County
- Other product evaluation entities can be authorized by the State to provide product reviews and services
- Explore establishment of a partnership with testing entity or university to gather data and verify the performance of prescriptive requirements of the Building Code

Highlights include:

- Added Customer Service Assistant in FY-06-07 Budget to support the development and implementation of a number of customer surveys and feedback tools outlined in the Business Plan to improve community access to information and services, support customer service outreach efforts and maintenance of 311 Knowledgebase. Target populations include code personnel, residents who filed contractor complaints, product manufacturers and candidates seeking construction contractor license. Promote a customer-friendly environment for regulated business and entities
- Due to increased construction activity, additional Licensing Staff was needed to meet contractor telephone inquiries and license processing demands. Department's goal is to review license applications in ten days and to provide a customer-friendly environment. Overage position added to meet additional demands and is included in FY06-07 budget
- Additional Inspector will allow for improvement to quality assurance audits. The established goal is percentage of visits to manufacturers and labs with State of Florida approval, based on Miami-Dade's Notice Of Acceptance (NOA). However, FY 05-06 projection is 55% and the established goal is 80%. Additional resource was needed to meet State requirement to provide quality assurance audits. Overage position was approved and included in FY06-07 budget
- Provide Building Code Compliance Office (BCCO) Staff as direct contact for Permitting and Inspection Center to support the County Manager initiatives related to land use and permitting improvements, the Department will require additional resources. Overage position added and staff member is currently stationed at the Permitting and Inspection Center

Department Revenues:

REVENUE		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000's)		Actual	Actual	Actual	Budget	Projection	Base
PROP	Board Fees and Book Sales	\$378	\$191	\$231	\$393	\$211	\$178
PROP	Carryover	\$7,769	\$8,200	\$8,902	\$6,529	\$9,951	\$7,065
PROP	Code Compliance Fees	\$2,600	\$2,855	\$3,611	\$2,700	\$2,113	\$3,001

REVENUE		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000's)		Actual	Actual	Actual	Budget	Projection	Base
PROP	Code Fines / Lien Collections	\$160	\$183	\$176	\$113	\$179	\$145
PROP	Contractor's Licensing and Enforcement Fees	\$1,896	\$1,793	\$1,756	\$1,775	\$1,797	\$1,626
PROP	Fees and Charges	\$455	\$539	\$310	\$485	\$347	\$293
PROP	Interest Earnings	\$112	\$83	\$148	\$113	\$145	\$148
PROP	Product Control Certification Fees	\$1,978	\$1,746	\$1,849	\$1,650	\$1,788	\$1,798
TOTAL REVENUE		\$15,348	\$15,590	\$16,983	\$13,758	\$16,531	\$14,254

- FY 2006-07 department revenues will increase by \$496,000 or 3.6% from the FY 2005-06 Budget due primarily to:
 - (\$215,000) decrease in Board Fees and Book Sales
 - \$536,000 increase in Carryover
 - \$301,000 increase in Code Compliance Fees
 - (\$149,000) decrease in Contractor's Licensing & Enforcement
 - (\$192,000) decrease in Fees and Charges
 - \$148,000 increase in Product Control Certif. Fees

- Over the five (5) year period from FY 2002-03 to FY 2006-07, department revenues will have decreased by (\$1.1) million or (7.1%) due primarily to:
 - (\$200,000) decrease in Board Fees and Book Sales
 - (\$704,000) decrease in Carryover
 - \$401,000 increase in Code Compliance Fees
 - (\$270,000) decrease in Contractor's Licensing & Enforcement
 - (\$162,000) decrease in Fees and Charges
 - (\$180,000) increase in Product Control Certif. Fees

Department Expenditures:

EXPENDITURES		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000's)		Actual	Actual	Actual	Budget	Projection	Base
	Salary	\$3,004	\$3,406	\$3,826	\$4,506	\$4,413	\$4,968
	Overtime Salary	\$0	\$0	\$6	\$16	\$21	\$19
	Fringe	\$679	\$870	\$1,012	\$1,212	\$1,197	\$1,365
	Overtime Fringe	\$0	\$0	\$0	\$2	\$2	\$3
	Other Operating	\$3,430	\$2,366	\$2,874	\$4,219	\$3,695	\$3,8682
	Capital	\$35	\$46	\$51	\$147	\$138	\$100
TOTAL OPERATING EXPENDITURES		\$7,148	\$6,688	\$7,769	\$10,102	\$9,466	\$10,337
	Debt Services	0	0	0	0	0	0
	Reserves	\$0	\$0	\$0	\$3,656	\$0	\$3,917
	Transfers	0	0	0	0	0	0
	OthrNonOper	0	0	0	0	0	0
TOTAL EXPENDITURES		\$7,148	\$6,688	\$7,769	\$13,758	\$9,466	\$14,254

- FY 2006-07 department expenditures are increasing by \$ 496,000 or 3.6% from the FY 2005-06 Budget due primarily to:
 - \$462,000 increase in Salary
 - \$153,000 increase in Fringe
 - (\$337,000) decrease in Other Operating
 - \$261,000 increase in Reserves
- Over the five (5) year period from FY 2002-03 to FY 2006-07, department expenditures will have increased by \$7.1 million or 99.4% due primarily to:
 - \$2.0 million increase in Salary
 - \$686,000 increase in Fringe
 - \$452,000 increase in Other Operating
 - \$3.9 million increase in Reserves

Payments to Other Departments:

(\$ in 000's)

Department (to)	Reason and Source	Confirmed?	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
			Actual	Actual	Actual	Budget	Projection	Base Budget
								Submission
Communications	Communications Department for Community Periodical and Promotional Spots Programs	No	\$0	\$85	\$85	\$85	\$85	\$85
Communications	Periodicals	No	\$0	\$0	\$30	\$30	\$30	\$30
Board of County Commissioners	Salary Reimbursement	No	\$73	\$77	\$77	\$77	\$77	\$77
County Attorney's Office	Legal services provided during Advisory Board hearings	No	\$75	\$100	\$100	\$100	\$100	\$0
Total Transfer to other Departments			\$148	\$262	\$292	\$292	\$292	\$192

- FY 2006-07 total payments to other departments are decreasing by (\$100,000) or (100%) due to the County Attorney's Office.
- Over the five (5) year period from FY 2002-03 to FY 2006-07, payments to other Departments have increased by \$44,000 or 29.7% due primarily to:
 - \$115,000 increase to Communications
 - (\$ 75,000) decrease to the County Attorney's Office

Personnel Positions and Salaries and Fringes:

POSITIONS	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	62	67	74	75	75	79
Full-Time Positions Filled =	57	61	63		75	
Part-time FTEs Budgeted =	2	2	1.75	0	0	0
Temporary FTEs Budgeted =	7	5.5	5	5	6.5	7

- FY 2006-07 personnel costs total \$6.4 million which includes \$5.0 million for salaries, \$1.4 million for fringes and \$22,000 for overtime.
- FY 2006-07 personnel costs are increasing by \$619,000 from the FY 2005-06 Budget. For FY 2006-07, the department has 79 positions which is an increase of 4 positions or 9.7% from the FY 2005-06 Budget.

Vacant Personnel Positions:

The department has not reported its' vacancies as of June 30, 2006.

Proposed Efficiencies:

There are no new efficiencies reported.

Budget Adjustments:

There are no budget adjustments anticipated.

No Capital Projects

There are no capital projects reported.

Building Code Compliance Department Review of Selected Line Items

(\$\$'s in 000's)

Item No.	Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Proposed
1	Office of Commission Auditors - Legislative Support	26260	\$30	\$31	\$31	\$31	\$31	\$31
2	Office of Intergovernmental Affairs	26260	\$43	\$46	\$46	\$46	\$46	\$46
3	Rent	25190	\$198	\$198	\$303	\$332	\$329	\$328
4	Travel Costs	31210, 31215, 31220,	\$28	\$70	\$58	\$137	\$123	\$159
5	Administrative Reimbursement	26240, 53231	\$204	\$376	\$395	\$428	\$428	\$457
6	Contract Temporary Employee Costs	21510	\$136	\$110	\$127	\$125	\$176	\$182

Comments/Additional Details for Highlight Line Items:

1. No significant fluctuations
2. No significant fluctuations
3. Rent- The increase in rent costs is due to additional office space acquired in FY04-05 and in FY05-06.
4. Travel Costs - The fluctuations in travel costs is due to additional travel required by the Product Control section to comply with the yearly quality assurance audits mandated by the State. Additional travel also by the Code Compliance section to attend the Florida Building Commission meetings for discussion and participation of the Florida Building Code.
5. Percentage of administrative reimbursement determined by OSBM based on revenue collections.
6. Contract Temporary Employee Costs - The increase in costs in FY05-06 and in FY06-07 are due to increase in the workload relating to contractor licensing and enforcement as a result of storms and hurricanes.

7/7/2006

Building Department Summary of FY 2006-07 Budget Submission

Issues impacting the department's FY 2006-07 budget include:

Permitting Issues

- Retention of qualified staff/vacancies
- New Building Code
- Gain-sharing negotiations are ongoing to establish this program, latest e-mail sent to Amy Knowles of OSBM was 06/28/06, pending response to changes requested

Unsafe Structures Issues

- Asbestos surveys and subsequent abatement from demolition sites/cases; title searches prior to structures being demolished; demolition contracts these factors are affecting our performance measures and ability to meet goals established

Administrative Issues

- Implement recommendations from OSBM/OPI Permitting Study
- FEMA and Hurricane related expenditures, planning for future -change in rules governing FEMA has affected how the Department will respond after a significant weather event. If a major storm affects the community, the Department will have to tap into its reserves.
- PIC location lease/purchase of building (GSA)

Information and Permit Support Issues

- Interactive Voice Response (IVR) system and digitizing of microfilm. The majority of programming has been completed. The entire month of July will be dedicated to testing, correction of problems and training. Production is still scheduled for the end of August or the beginning of September' 2006.

Department Revenues:

(\$ in 000's)		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
REVENUE		Actual	Actual	Actual	Budget	Projection	Base
PROP	Building Administrative Fees	\$262	\$410	\$399	\$414	\$350	\$581
PROP	Carryover	\$7,954	\$6,426	\$9,272	\$8,784	\$11,993	\$8,522
PROP	Interest Income	\$140	\$121	\$202	\$75	\$200	\$200
PROP	Permitting Trades Fees	\$28,360	\$31,125	\$34,884	\$28,884	\$32,747	\$30,354
PROP	Unsafe Structure Collections	\$767	\$1,007	\$1,555	\$800	\$1,625	\$1,565
INTERTRNF	Interagency Transfers	\$98	\$229	\$121	\$350	\$350	\$0
INTERTRNF	Transfer from Capital Outlay Reserve	\$1,200	\$1,150	\$1,200	\$1,150	\$1,150	\$1,150
TOTAL REVENUE		\$38,781	\$40,468	\$47,633	\$40,457	\$48,415	\$42,372

- FY 2006-07 department revenues are increasing by \$1.9 million or 4.7% from the FY 2005-06 Budget due primarily to:
 - \$167,000 increase in Building Admin. Fees
 - (\$262,000) decrease in Carryover
 - \$125,000 increase in Income Interest
 - \$1.5 million increase in Permitting Trade Fees
 - \$765,000 increase in Unsafe Structure Collections
 - (\$350,000) decrease in Interagency Transfers
- Over the five (5) year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$3.6 million or 9.3% due primarily to:
 - \$319,000 increase in Building Admin. Fees
 - \$568,000 increase in Carryover
 - \$2.0 million increase in Permitting Trade Fees
 - \$798,000 increase in Unsafe Structure Collections
 - (\$98,000) decrease in Interagency Transfers

Department Expenditures:

(\$ in 000's)		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
EXPENDITURES		Actual	Actual	Actual	Budget	Projection	Base
	Salary	\$16,867	\$17,641	\$19,453	\$20,152	\$20,140	\$22,516
	Overtime Salary	\$224	\$466	\$699	\$600	\$750	\$750
	Fringe	\$3,926	\$4,636	\$5,373	\$6,106	\$6,008	\$6,897

(\$ in 000's)		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
EXPENDITURES		Actual	Actual	Actual	Budget	Projection	Base
	Overtime Fringe	\$55	\$116	\$174	\$150	\$0	\$0
	Other Operating	\$11,163	\$7,954	\$9,756	\$9,801	\$9,045	\$8,975
	Capital	\$38	\$364	\$185	\$148	\$149	\$424
TOTAL OPERATING EXPENDITURES		\$32,273	\$31,177	\$35,640	\$36,957	\$36,092	\$39,562
	Debt Services	0	0	0	0	0	0
	Reserves	\$82	\$19	\$0	\$3,500	\$2,000	\$2,810
	Transfers	0	0	0	0	0	0
	OthrNonOper	0	0	0	0	0	0
TOTAL EXPENDITURES		\$32,355	\$31,196	\$35,640	\$40,457	\$38,092	\$42,372

- FY 2006-07 department expenditures are increasing by \$1.9 million or 4.7% from the FY 2005-06 Budget due primarily to:
 - \$2.4 million increase in Salary
 - \$641,000 increase in Total Fringe
 - \$150,000 increase in Overtime
 - (\$826,000) decrease in Other Operating
 - \$276,000 increase in Capital
 - (\$690,000) decrease in Reserves
- Over the five (5) year period from FY 2002-03 to FY 2006-07, expenditures will have increased by \$10.0 million or 31% due primarily to:
 - \$5.6 million increase in Salary
 - \$2.9 million increase in Total Fringe
 - \$526,000 increase in Overtime
 - (\$2.2) million decrease in Other Operating
 - \$386,000 increase in Capital
 - \$2.7 million increase in Reserves

Payments From Other Departments:

There are no payments from other departments reported.

Payments To Other Departments:

(\$ in 000's)

Department (to)	Reason and Source	Confirmed?	FY 2002- 03	FY 2003- 04	FY 2004- 05	FY 2005- 06	FY 2005- 06	FY 2006-07
			Actual	Actual	Actual	Budget	Projection	Base Budget
								Submission
Communications	Promotional Spot Program	No	\$85	\$85	\$85	\$85	\$85	\$85
Communications	Community Periodicals	No	\$0	\$30	\$30	\$30	\$30	\$30
Office of the Commission Auditor (BCC)	Audit/Budget/Leg	No	\$0	\$31	\$31	\$31	\$31	\$31
County Attorney	Legal Services	No	\$0	\$50	\$50	\$50	\$50	\$0
Board of County Commissioners	Salary Reimbursement for Commission Auditor and Intergovernmental Affairs	No	\$30	\$70	\$70	\$70	\$70	\$70
Total Transfer to other Departments			\$115	\$266	\$266	\$266	\$266	\$216

- FY 2006-07 payments to other departments are decreasing by (\$50,000) or (19%) from the FY 05-06 Budget due to the County Attorney's Office.
- Over the five (5) year period from FY 2002-03 to FY 2006-07, payments to other departments are increasing by \$101,000 or 87.8% due primarily to:
 - \$30,000 increase to Communications
 - \$71,000 increase to the Office of Commission Auditor and Intergovernmental Affairs

Personnel Positions and Salaries and Fringes:

	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Budget	Projection	Base	Alternate
Full-Time Positions Budgeted =	368	325	347	344	356	356	
Full-Time Positions Filled =	322	334	319		316		
Part-time FTEs Budgeted =	1	1	1	1	1	1	
Temporary FTEs Budgeted =	13	8	8	6	6	5	

FY 2006-07 personnel costs total \$30.2 million, which includes \$22.5 million for salaries, \$6.9 million for fringes and \$750,000 for overtime.

FY 2006-07 personnel costs are increasing by \$3.2 million or 11.7% from the FY 2005-06 Budget. For FY 2006-07, the department is increasing staff by 12 positions from 344 to 356.

Vacant Personnel Positions:

As of June 30, 2006, there are 32 vacancies reported.

Proposed Efficiencies:

There are no new efficiencies reported.

Budget Adjustments:

There are no budget adjustments anticipated.

Building Department Review of Selected Line Items

(\$\$'s in 000's)

Item No.	Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Proposed
1	County Manager's Office		\$182	\$46	\$0	\$0	\$0	\$0
2	Contract Temporary Employee Costs	21510	\$868	\$294	\$218	\$225	\$125	\$125
3	Rent	26012	\$2,335	\$2,167	\$2,328	\$2,400	\$2,570	\$2,608
4	Administrative Reimbursement	26240	\$705	\$935	\$1,003	\$1,268	\$1,268	\$1,233
5	Travel Costs	31210	\$4	\$10	\$5	\$10	\$10	\$10
6	Communications Department-Promotional Spots and Community Periodical Programs	31430	\$115	\$115	\$115	\$115	\$115	\$115
7	County Attorney's Office- Legal Services	32132	\$80	\$50	\$50	\$50	\$50	\$0
8	Intergovernmental Affairs	32132	\$43	\$46	\$39	\$39	\$39	\$39
9	Office of the Commission Auditor	32132	\$30	\$31	\$31	\$31	\$31	\$31

Item No.	Comments/Additional Details for Highlight Line Items
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- 1 Building Department support of the County Manager's Office, no support after FY 04-05.
- 2 Temporary costs for temporary staff; amounts have decreased as a result of a Countywide effort to reduce temporary staff.
- 3 Rent paid to GSA for West Dade location, increase due to contract terms.
- 4 Administrative Reimbursement percentage set by OSBM.
- 5 Travel costs for staff to attend seminars/training.

- 6 Promotional spots providing public service announcements on Miami-Dade TV; advertisements/notices in community periodicals.
- 7 Building Department support of the County Attorney's Office for Legal Services.
- 8 Building Department support of the County Attorney's Office for Intergovernmental Affairs.
- 9 Building Department support of the County Attorney's Office for the Office of the Commission Auditor.

Capital Projects:

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

(\$ in 000s)

DEPARTMENT: Building										
	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Other County Sources										
Capital Outlay Reserve	1,150	0	1,150	0	0	0	0	0	0	1,150
Total:	1,150	0	1,150	0	0	0	0	0	0	1,150
Department Total:	1,150	0	1,150	0	0	0	0	0	0	1,150

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Neighborhood and Unincorporated Area Municipal Services									
(\$ in 000s)		PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	TOTAL
Nuisance Control									
UNSAFE STRUCTURES DEMOLITION		0	1,150	0	0	0	0	0	1,150
Department Total:		0	1,150	0	0	0	0	0	1,150

Capital Improvements Summary of FY 2006-07 Budget Submission

Issues impacting the department's FY 2006-07 budget include:

- Effective General Obligation Bond program implementation by developing efficient monitoring procedures and effective working relationships with municipalities, not-for-profits, and County departments receiving bond proceeds to ensure that projects are on time and within budget
- Providing on-going consultation and follow-up training with departments to ensure that accurate contract status information is entered into the Capital Improvements Information System
- Continuing to maximize CSBE utilization
- Continue to identify ways to streamline the capital construction contracting process and continue monitoring processing time for standard expedited contracts and Miscellaneous Construction Contracts
- Continue maximizing utilization by user departments and the industry of the Equitable Distribution Program for projects under \$1M and the newly formed Construction Inspection Services (CIS) for projects over \$1.0 million
- Continue to work with departments to streamline the A&E selection process to meet the AO3-39 goal of 120 days (90 days under the proposed revision to the AO) with an additional 60 days contract award and execution through the Expedite process
- Develop methodologies to monitor implementation of capital budget schedules and planned expenditures

Professional Services

- Implement Construction Inspection Services (CIS) pool for projects over \$1 million and create CIS database by October, 2006
- Obtain Past Performance Evaluations (PPEs) from user departments on all completed EDP and CIS assignments

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Department Revenue:

REVENUE		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000s)		Actual	Actual	Actual	Budget	Projection	Proposed
CW	General Fund Countywide	\$0	\$0	\$0	\$0	\$0	\$2,256
UMSA	General Fund UMSA	\$0	\$0	\$0	\$0	\$0	\$966

REVENUE		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000s)		Actual	Actual	Actual	Budget	Projection	Proposed
PROP	Building Better Communities Bond Interest	\$0	\$0	\$577	\$1,494	\$1,421	\$1,505
PROP	Capital Working Fund	\$2,711	\$3,243	\$3,404	\$3,801	\$3,708	\$0
PROP	Carryover	\$0	\$119	\$15	\$0	\$13	\$0
PROP	Federal Grants	\$0	\$0	\$0	\$0	\$0	\$0
PROP	Fees and Charges	\$0	\$0	\$0	\$0	\$0	\$0
PROP	Impact Fee Administration	\$0	\$0	\$0	\$0	\$0	\$0
PROP	State Grants	\$0	\$0	\$0	\$0	\$0	\$0
PROP	Stormwater Utility Fund	\$0	\$0	\$0	\$0	\$0	\$0
PROP	QNIP Bond Proceeds	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE		\$2,711	\$3,362	\$3,996	\$5,295	\$5,142	\$4,727

- FY 2006-07 department revenues are decreasing by (\$568,000) or (10.7%) from the FY 2005-06 Budget due primarily to:
 - \$2.3 million increase in Countywide General Fund
 - \$966,000 increase in UMSA General Fund
 - (\$3.8) million decrease in Capital Working Fund
- Over the five (5) year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$2.0 million or 74.4% due primarily to:
 - \$2.3 million increase in Countywide General Fund
 - \$966,000 increase in UMSA General Fund
 - \$1.5 million increase in GOB/BBC
 - (\$2.7) million decrease in Capital Working Fund

Department Expenditures:

Expenditures	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000s)	Actual	Actual	Actual	Budget	Projection	Proposed
Salary	\$1,510	\$2,044	\$2,687	\$3,296	\$3,130	\$3,199
Overtime Salary	0	0	0	0	0	0
Fringe	\$316	\$484	\$569	\$800	\$747	\$864
Overtime Fringe	0	0	0	0	0	0
Other Operating	\$749	\$768	\$708	\$1,167	\$1,234	\$652
Capital	\$17	\$51	\$19	\$32	\$31	\$12
TOTAL OPERATING EXPENDITURES	\$2,592	\$3,347	\$3,983	\$5,295	\$5,142	\$4,994
Debt Services	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
Transfers	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0
TOTAL EXPENDITURES	\$2,592	\$3,347	\$3,983	\$5,295	\$5,142	\$4,727

- FY 2006-07 department expenditures are decreasing by (\$568,000) or (10.7%) from the FY 2005-06 Budget due primarily to:
 - (\$97,000) decrease in Salary
 - \$ 64,000 increase in Fringe
 - (\$515,000) decrease in Other Operating
- Over the five (5) year period from FY 2002-03 to FY 2006-07, expenditures will have increased by \$2.1 million or 82.4% due primarily to:
 - \$1.7 million increase in Salary
 - \$548,000 increase in Fringe
 - (\$ 97,000) decrease in Other Operating

Payments To Other Departments:

Department (to)	Reason and Source	Confirmed?	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000s)			Actual	Actual	Actual	Budget	Projection	Base Budget Submission
Communications	Communications Department - Promotional Spots	No	\$0	\$25	\$25	\$35	\$35	\$35
Communications	Community Periodical Program	No	\$0	\$0	\$30	\$30	\$30	\$30
Board of County Commissioners	Board of County Commissioners - Commission Auditor	No	\$30	\$31	\$31	\$31	\$31	\$31
Total Transfer to other Departments			\$30	\$56	\$86	\$96	\$96	\$96

- FY 2006-07 payments to other departments are remaining the same as the FY 05-06 Budget.
- Over the five (5) year period from FY 2002-03 to FY 2006-07, payments to other departments will have increased by \$66,000 due primarily to Communications.

Payments From Other Departments:

Department (from)	Reason and Source	Confirmed?	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000s)			Actual	Actual	Actual	Budget	Projection	Base Budget Submission
Environmental Resources Management	Contract management for the DERM Tree Canopy Program - shown as a reduction of expenditures	No	\$38	\$42	\$42	\$44	\$38	\$38
Total Transfer from other Departments			\$38	\$42	\$42	\$44	\$38	\$38

Personnel Positions and Salaries and Fringes:

	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Budget	Projection	Base	Alternate
Full-Time Positions Budgeted =	33	34	41	42	42	38	
Full-Time Positions Filled =	29	34	34		42		

- FY 2006-07 personnel costs total \$4.1 million, which includes \$3.2 million of salaries, \$864,000 of fringes and no overtime.
- FY 2006-07 personnel costs are remaining the same as the FY 2005-06 Budget. Staffing levels are decreasing by 4 positions or (9.5%).

Vacant Personnel Positions:

As of June 30, 2006, there are four (4) vacancies reported.

Proposed Efficiencies:

There are no new efficiencies reported.

Budget Adjustments:

There are no budget adjustments anticipated.

Capital Projects:

There are no capital projects reported.

Capital Improvements Review of Selected Line Items

(\$\$'s in 000's)

Item No.	Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Proposed
1	Administrative Reimbursement	32120, 26240, 53231	\$0	\$99	\$103	\$145	\$145	\$37
2	Rent	25190	\$80	\$114	\$114	\$214	\$214	\$88
3	Communications Department for Promotional Spots and Community Periodical Programs	32129, 31420, 31430	\$25	\$25	\$35	\$65	\$65	\$65
4	Office of the Commission Auditor	32130, 32129	\$30	\$31	\$31	\$31	\$31	\$31

Comments/Additional Details for Highlight Line Items:

1. Reduction in Administrative Reimbursement: OCI will receive funding support from the General Fund in FY07 due to the elimination of the Capital Working Fund; the bond division will continue to be funded by interest earned on bond proceeds.
2. Reduction in SPCC Space Rental: Non-bond OCI divisions will not be charged rent in FY07 since they will be supported by the General Fund; space rental only being charged to the bond funded portion of the department.
3. Represent charges from the Communication Department for services related to the Promotional Spots and Community Periodical Programs. In FY 2005-06, the department began to participate in the Community Periodical program.
4. Represent charges to support the Office Commission Auditor/ Legislative Analysis.

Department of Environmental Resource Management Summary of FY 2006-07 Budget Submission

Issues impacting the department's FY 2006-07 budget include:

- Dredging of Miami River delayed due to federal funding shortfall; Army Corps of Engineers anticipates continuing project in September 2006
- Beach re-nourishment of the 44th and 55th street segments will be initiated as soon as permitting is completed; work on these segments is expected to start in Spring 2006
- Work with GSA to minimize the need to extend lease at current location pending the move to the Overtown building
- File Retention Requirements for scanning documents (EDMS) and destruction of paper documents

Highlights:

- DERM has worked with OSBM to allocate the costs among several departments regarding Building and Permitting Consortium Cost Sharing

Total Department Revenues:

(\$ in 000's)

Total Department		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
REVENUE		Actual	Actual	Actual	Budget	Projection	Proposed
PROP	Air Tag Fees	\$1,606	\$1,720	\$1,823	\$1,750	\$1,800	\$1,800
PROP	Carryover	\$3,554	\$4,633	\$5,592	\$4,199	\$6,614	\$5,404
PROP	Environmentally Endangered Land Fees	\$497	\$693	\$726	\$796	\$1,049	\$1,128
PROP	Litigation Trust Fund	\$56	\$158	\$103	\$100	\$73	\$100
PROP	Operating Permit Fee	\$5,138	\$5,782	\$6,387	\$6,450	\$6,400	\$6,400
PROP	Other Revenues	\$568	\$751	\$1,000	\$587	\$984	\$880
PROP	Plan Review Fee	\$6,596	\$8,082	\$8,628	\$7,640	\$8,100	\$8,100
PROP	Stormwater Utility (SWU) Fees (Operating)	\$9,704	\$10,789	\$12,548	\$13,722	\$13,722	\$14,637
PROP	SWU Fees (Non-Operating)	\$20,073	\$21,860	\$26,437	\$15,243	\$19,292	\$12,502
PROP	Utility Service Fee	\$16,888	\$17,632	\$18,660	\$18,700	\$19,587	\$20,400
STATE	State Grants	\$6,745	\$7,335	\$5,096	\$6,720	\$7,016	\$6,432

Total Department		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
REVENUE		Actual	Actual	Actual	Budget	Projection	Proposed
INTERTRNF	Airport Project Fees	\$744	\$767	\$692	\$855	\$700	\$751
FED	Federal Grants	\$1,138	\$1,166	\$1,103	\$1,480	\$1,184	\$1,868
TOTAL REVENUE		\$73,307	\$81,368	\$88,795	\$78,242	\$86,521	\$80,402

- FY 2006-07 Total Revenues are increasing by \$2.2 million or 2.8% from the FY 2005-06 Budget due primarily to:
 - \$1.2 million increase in Carryover
 - \$332,000 increase in EEL Fees
 - \$293,000 increase in Other Revenues
 - \$460,000 increase in Plan Review Fee
 - \$915,000 increases in SWU Operating Fees
 - (\$2.7) million decrease in SWU Non-Operating Fees
 - \$1.7 million increase in Utility Service Fee
 - (\$288,000) decrease in State Grants
 - (\$104,000) decrease in Airport Project Fees
 - \$388,000 increase in Federal Grants
- Over the five (5) year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$7.1 million or 9.7% due primarily to:
 - \$194,000 increase in Air Tag Fees
 - \$1.8 million increase in Carryover
 - \$631,000 increase in EEL Fees
 - \$1.3 million increase in Other Permit Fee
 - \$312,000 increase in Other Revenues
 - \$1.5 million increase in Plan Review Fee
 - \$4.9 million increase in SWU Operating Fees
 - (\$7.6) million decrease in SWU Non-Operating Fees
 - \$3.5 million increase in Utility Service Fee
 - (\$313,000) decrease in State Grants
 - \$730,000 increase in Federal Grants

Total Department Expenditures:

(\$ in 000's)

EXPENDITURES		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
		Actual	Actual	Actual	Budget	Projection	Proposed
	Salary	\$25,455	\$28,012	\$30,036	\$30,903	\$30,493	\$32,668
	Overtime Salary	\$184	\$183	\$212	\$210	\$191	\$192
	Fringe	\$5,702	\$7,261	\$7,841	\$8,978	\$8,842	\$10,035
	Overtime Fringe	\$25	\$28	\$32	\$33	\$30	\$30
	Other Operating	\$15,481	\$15,435	\$15,830	\$18,525	\$18,531	\$20,327

EXPENDITURES		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
		Actual	Actual	Actual	Budget	Projection	Proposed
	Capital	\$1,754	\$2,997	\$1,793	\$3,782	\$3,738	\$4,020
TOTAL OPERATING EXPENDITURES		\$48,601	\$53,916	\$55,744	\$62,431	\$61,825	\$67,272
	Debt Services	0	0	0	0	0	0
	Reserves	\$0	\$0	\$0	\$568	\$0	\$628
	Transfers	\$20,073	\$21,860	\$26,437	\$15,243	\$19,292	\$12,502
	OthNonOper	0	0	0	0	0	0
	IntraDepartmental	0	0	0	0	0	0
TOTAL EXPENDITURES		\$68,674	\$75,776	\$82,181	\$78,242	\$81,117	\$80,402

- FY 2006-07 Total Expenditures are increasing by (\$2.2) million or 2.8% from the FY 2005-06 Budget due primarily to:
 - \$1.8 million increase in Salary
 - \$1.1 million in total Fringe
 - \$1.8 million increase in Other Operating
 - \$238,000 increase in Capital
 - (\$2.7) million decrease in Transfers

Payments From Other Departments:

(\$ in 000's)

Department(from)	Reason and Source	Confirmed?	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
			Actual	Actual	Actual	Budget	Projection	Base Budget
								Submission Top of Form
Solid Waste	Trash	No	\$156	\$132	\$164	\$164	\$164	\$164
Water and Sewer	Water & Sewer	No	\$271	\$204	\$250	\$250	\$250	\$250
Total Transfer from other Departments			\$427	\$336	\$414	\$414	\$414	\$414

- FY 2006-07 total payments from other departments is remaining the same as the FY 2005-06 Budget. The five year differential is decreasing by (\$13,000) or (3%) from the FY 2002-03 Budget.

Payments to Other Departments:

(\$ in 000's)

Department (to)	Reason and Source	Confirmed?	FY 2002- 03	FY 2003- 04	FY 2004- 05	FY 2005- 06	FY 2005- 06	FY 2006-07
			Actual	Actual	Actual	Budget	Projection	Base Budget
								<u>Submission Top of Form</u>
Police	Police - Environmental Crimes Unit	No	\$340	\$340	\$340	\$340	\$340	\$340
Consumer Services	Consumer Services - Environmental Education	No	\$95	\$33	\$60	\$65	\$65	\$65
Consumer Services	Consumer Services - Florida Yards and Neighborhoods Program	No	\$25	\$25	\$25	\$27	\$27	\$27
Board of County Commissioners	Board of County Commissioners - Intergovernmental Affairs	No	\$110	\$115	\$115	\$115	\$115	\$115
County Manager's Office	County Manager's Office	No	\$73	\$60	\$0	\$0	\$0	\$0
County Attorney's Office	County Attorney - Legal Services	No	\$0	\$100	\$100	\$100	\$100	\$0
Communications	Communications - Promotional Spots and Community Periodical Programs	No	\$0	\$0	\$85	\$85	\$85	\$85
Communications	Communications - Down to Earth Program	No	\$59	\$70	\$72	\$80	\$80	\$80
Communications	Community Periodical Program	No	\$0	\$0	\$35	\$35	\$35	\$35
Capital Improvements	Capital Improvements - Adopt-a-Tree Program	No	\$44	\$44	\$44	\$38	\$38	\$38
Public Works	Public Works - Survey Crews	No	\$362	\$412	\$510	\$672	\$672	\$721

Department (to)	Reason and Source	Confirmed?	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
			Actual	Actual	Actual	Budget	Projection	Base Budget
								Submission Top of Form
Board of County Commissioners	Board of County Commissioners - Commission Auditor	No	\$17	\$17	\$17	\$17	\$17	\$17
Non-Departmental	Office of Water Management	No	\$200	\$203	\$280	\$264	\$0	\$0
Non-Departmental	Community-based Organizations - Environmental Education	No	\$268	\$147	\$183	\$175	\$175	\$175\$Bottom of Form
Total Transfer to other Departments			\$1,593	\$1,566	\$1,866	\$2,013	\$1,749	\$1,698

- FY 2006-07 Total Payments to other departments are decreasing by (\$315,000) or (15.6%) due primarily to:
 - (\$100,000) decrease to the County Attorney's Office
 - (\$264,000) decrease to the Office of Water Management

Personnel Positions and Salaries and Fringes:

	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Budget	Projection	Base	Alternate
Full-Time Positions Budgeted =	543	560	556	556	554	554	
Full-Time Positions Filled =	504	519	513		512		
Part-time FTEs Budgeted =	26	26	20	21	19	19	
Temporary FTEs Budgeted =	21	3	1	1	2	3	

- FY 2006-07 personnel costs total \$42.9 million, which includes \$32.7 million for salaries, \$10.1 million for total fringes and \$192,000 for overtime.
- FY 2006-07 personnel costs are increasing by \$2.8 million or 7.0% from the FY 2005-06 Budget. For FY 2006-07, the department is decreasing staff by two (2) positions.

Vacant Personnel Positions:

As of June 30, 2006, there are 36 vacancies reported.

Proposed Efficiencies:

(\$ in 000's)

Activity	Description of Efficiency / Improvement	Implementation Date	FY 2005-06			FY 2006-07		
			Net \$ Value	Net Positions	Performance Impact	Net \$ Value	Net Positions	Performance Impact
	Field Staff Deployment pilot project for 18 employees (FY 04-05), 30 employees (FY 05-06) and 50 employees (FY 06-07)	4/1/2004	149	0	Savings in office space, improved productivity, and reduced absenteeism.	248	0	Savings in office space, improved productivity, and reduced absenteeism.
	Total		149	0		248	0	

Budget Adjustments:

There are no budget adjustments anticipated.

Environmental Resource Management Review of Selected Line Items

(\$\$'s in 000's)

Item No.	Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Base Submission
1	Contract Temporary Employee Costs	21510	\$419	\$93	\$36	\$38	\$52	\$60
2	Rent	25511	\$2,600	\$2,992	\$3,198	\$3,784	\$3,784	\$5,810
3	Travel Costs	312	\$173	\$160	\$111	\$175	\$147	\$150
4	Overtime	160	\$184	\$183	\$212	\$210	\$191	\$192
5	Administrative Reimbursement	26240	\$1,295	\$1,450	\$1,502	\$1,747	\$1,747	\$1,803

Environmental Resource Management Review of Selected Line Items

(\$\$'s in 000's)

Item No.	Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Base Submission
6	Capital Improvements - Adopt-a-Tree Program	26260	\$44	\$44	\$44	\$44	\$44	\$44
7	Communications Department - Community Periodical Program	31460	\$5	\$11	\$31	\$35	\$35	\$35
8	Communications Department - Down to Earth Program	49611	\$59	\$70	\$72	\$80	\$80	\$80
9	Communications Department - Promotional Spots Program	31420	\$85	\$85	\$85	\$85	\$85	\$85
10	Community-Based Organizations - Environmental Education	606	\$268	\$147	\$183	\$175	\$175	\$175
11	Consumer Services - Environmental Education	26260	\$95	\$33	\$60	\$65	\$65	\$65
12	Consumer Services - Florida Yards and Neighborhoods Program	22410	\$25	\$25	\$25	\$27	\$27	\$27
13	County Attorney - Legal Services	26260	\$0	\$100	\$100	\$100	\$100	\$0
14	County Indirect Cost	32120	\$185	\$163	\$165	\$181	\$182	\$183
15	County Manager's Office	26260	\$73	\$60	\$0	\$0	\$0	\$0
16	Enterprise Technology Services Department for funding model and data center charges	26110	\$132	\$523	\$588	\$679	\$679	\$758
17	Board of County Commissioners - Commission Auditor	26260	\$17	\$17	\$17	\$17	\$17	\$17

Environmental Resource Management Review of Selected Line Items

(\$\$'s in 000's)

Item No.	Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Base Submission
18	Intergovernmental Affairs	26260	\$110	\$115	\$115	\$115	\$115	\$115
19	Police - Environmental Crimes Unit	26210	\$340	\$340	\$340	\$340	\$340	\$340
20	Public Works - Survey Crews	99035	\$362	\$412	\$510	\$672	\$672	\$721
21	Support for Office of Water Management	50155	\$200	\$203	\$280	\$264	\$0	\$0

Comments/Additional Details for Highlight Line Items:

1. Temporary staff (clerical) was used due to seasonal work, vacant positions, and special projects. FY 03-04 decreased due to the converting of temporary positions to County positions.
2. Includes building rent payments for DERM at several locations. DERM will move to the Overtown building in FY 06-07. FY 06-07 increased due to the bond payment for the Overtown building.
3. This is for travel requirements as part of contractual obligations with the State of Florida. FY 04-05 decreased due to fewer contractual requirements.
4. Overtime used for responding to citizens complaints, environmental emergencies, inspections, and staff vacancies. FY 04-05 increased due to vacancies and County hiring freeze.
5. Payment to the County, calculated as a percentage of budgeted expenditures.
6. Includes capital improvements construction coordination for Adopt-a-Tree Program.
7. This is for Community Periodicals which deal with the environment. FY 04-05 increased due to request by the Communications Department.

8. Includes television series on environmental topics.
9. Includes promotional television spots related to environmental issues.
10. Payment to Community Based Organizations (CBOs) for environmental education. FY 02-03 & FY 04-05 was higher than normal due to payment of invoices from CBOs for prior fiscal year.
11. Includes environmental education support per agreement with Consumer Services Department.
12. This is a statewide stormwater educational program which satisfies permit requirements.
13. Legal services for DERM by the County Attorney. For FY 06-07 this cost is included in the Administrative Reimbursement.
14. Includes County administrative costs that are reimbursed by DERM grants.
15. Includes County Manager's staff support. Since FY 04-05 this cost is included in the Administrative Reimbursement.
16. Payment to Enterprise Technology Services Department for funding model and data center charges per OSBM.
17. Includes Legislative Analysis support to DERM.
18. Includes Intergovernmental Affairs support to DERM.
19. Includes funding for the Environmental Crimes Unit at the Police Department.
20. Includes Surveying tasks by PWD related to Stormwater Drainage projects. FY 05-06 & 06-07 increased due to the addition of one more survey crew to handle State requirements.
21. Includes staff support cost by the Office of Water Management. For FY 06-07 DERM is not providing funding.

Capital Projects:**CAPITAL FUNDED REQUESTS REVENUE SUMMARY****2006-07 Proposed Capital Budget and Multi-Year Capital Plan**

Environmental Resources Management

(\$ in 000's)	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Building Better Communities GOB Program	0	33,912	14,323	6,767	4,047	5,459	3,424	8,233	76,110	152,275
People's Transportation Plan Bond Program	0	1,648	0	0	0	0	0	0	0	1,648
QNIP Phase I Stormwater Bond Proceeds	0	7,523	0	0	0	0	0	0	0	7,523
QNIP Phase I UMSA Bond Proceeds	0	1,548	0	0	0	0	0	0	0	1,548
QNIP Phase II UMSA Bond Proceeds	0	686	0	0	0	0	0	0	0	686
Total:	0	45,317	14,323	6,767	4,047	5,459	3,424	8,233	76,110	163,680
Biscayne Bay Envir. Trust Fund	1,277	1,482	0	0	0	0	0	0	0	1,482
Total:	1,277	1,482	0	0	0	0	0	0	0	1,482
Army Corps of Engineers	13,775	45,825	16,325	13,500	0	12,500	0	0	0	88,150
FEMA Reimbursements	47,607	139,066	3,894	0	0	0	0	0	0	142,960
US Department of Agriculture	19,725	19,725	0	0	0	0	0	0	0	19,725
Total:	81,107	204,616	20,219	13,500	0	12,500	0	0	0	250,835
City of Miami Contribution	856	2,845	484	0	0	0	0	0	0	3,329
Other - Non County Sources	800	800	0	0	0	0	0	0	0	800
Total:	1,656	3,645	484	0	0	0	0	0	0	4,129
Biscayne Bay Envir. Trust Fund	375	375	0	0	0	0	0	0	0	375

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Environmental Resources Management

(\$ in 000's)	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Capital Outlay Reserve	1,146	3,479	898	0	0	0	0	0	0	4,377
Endangered Lands Voted Millage	0	22,365	0	0	0	0	0	0	0	22,365
Interest Earnings	743	38,113	1,055	1,097	1,141	1,187	1,234	1,284	17,230	62,341
QNIP Phase I Stormwater Pay as You Go	0	2,621	0	0	0	0	0	0	0	2,621
Stormwater Utility	17,473	47,613	3,013	1,696	996	1,350	1,195	1,350	0	57,213
Total:	19,737	114,566	4,966	2,793	2,137	2,537	2,429	2,634	17,230	149,292
Florida Department of Community Affairs	7,934	23,177	649	0	0	0	0	0	0	23,826
Florida Department of Environmental Protection	6,132	12,652	2,698	0	0	0	0	0	0	15,350
Florida Inland Navigational District	402	1,291	0	0	0	0	0	0	0	1,291
S. Fl. Water Mgmt. District Grant	4,157	5,315	2,160	0	0	0	0	0	0	7,475
State Beach Erosion Control Funds	1,000	1,650	2,150	6,900	125	6,400	275	125	3,425	21,050
Total:	19,625	44,085	7,657	6,900	125	6,400	275	125	3,425	68,992
Department Total:	123,402	413,711	47,649	29,960	6,309	26,896	6,128	10,992	96,765	638,410

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Environmental Resources Management

(\$ in 000s)

Neighborhood and Unincorporated Area Municipal Services	PRIOR	2006- 07	2007- 08	2008- 09	2009- 10	2010- 11	2011- 12	FUTURE	TOTAL
Beach Projects									
MIAMI-DADE COUNTY BEACH EROSION AND RENOURISHMENT	3,100	6,850	28,350	250	21,300	550	250	6,850	67,500
Drainage Improvements									
DRAINAGE IMPROVEMENTS 1111 SW 103 COURT	120	0	333	47	0	0	0	0	500
DRAINAGE IMPROVEMENTS 11921 SW 122 AVENUE	120	380	0	0	0	0	0	0	500
DRAINAGE IMPROVEMENTS 7610 SW 99 AVENUE	250	425	0	0	0	0	0	0	675
DRAINAGE IMPROVEMENTS ALLAPATTAH, PHASES 1 AND 2	1,953	2,428	0	0	0	0	0	0	4,381
DRAINAGE IMPROVEMENTS CORAL WAY TO SW 21 STREET FROM SW 67 AVENUE TO SW 72 AVENUE	0	0	0	0	0	0	0	750	750
DRAINAGE IMPROVEMENTS MEADOW WOOD/CEDAR CREEK AREA 4	225	1,520	0	0	0	0	0	0	1,745
DRAINAGE IMPROVEMENTS MEADOW WOOD/CEDAR CREEK AREAS 1, 2, AND 3	1,628	2,939	722	0	0	0	0	0	5,289
DRAINAGE IMPROVEMENTS MIDWAY	1,500	1,050	1,682	0	0	0	0	0	4,232
DRAINAGE IMPROVEMENTS NE 211 STREET FROM NE 10 AVENUE TO NE 12 AVENUE	84	296	0	0	0	0	0	0	380
DRAINAGE IMPROVEMENTS NORTH MIAMI BEACH BOULEVARD	0	0	0	0	0	0	0	1,500	1,500
DRAINAGE IMPROVEMENTS NW 175 STREET	250	350	0	0	0	0	0	0	600
DRAINAGE IMPROVEMENTS NW 67 AVENUE FROM NW 20 STREET TO NW 74 STREET (FLORIDA EAST COAST BORROW DITCH CANAL DREDGING)	1,100	2,920	0	0	0	0	0	0	4,020

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Environmental Resources Management

(\$ in 000s)

Neighborhood and Unincorporated Area Municipal Services	PRIOR	2006- 07	2007- 08	2008- 09	2009- 10	2010- 11	2011- 12	FUTURE	TOTAL
DRAINAGE IMPROVEMENTS NW 77 AVENUE TO NW 78 COURT FROM NW 179 STREET TO NW 186 STREET	120	380	0	0	0	0	0	0	500
DRAINAGE IMPROVEMENTS NW 95 STREET TO NW 100 STREET FROM NW 34 AVENUE TO NW 36 AVENUE	0	0	0	0	0	0	0	500	500
DRAINAGE IMPROVEMENTS NW 95 STREET TO NW 103 STREET FROM NW 7 AVENUE TO NW 17 AVENUE	0	0	0	38	380	288	1,044	150	1,900
DRAINAGE IMPROVEMENTS STEPHENS MANOR	917	1,322	0	0	0	0	0	0	2,239
DRAINAGE IMPROVEMENTS SW 107 AVENUE TO SW 117 AVENUE FROM SW 120 STREET TO SW 128 STREET	123	130	897	0	0	0	0	0	1,150
DRAINAGE IMPROVEMENTS SW 112 AVENUE TO SW 117 AVENUE AND SW 44 STREET TO SW 48 STREET	0	0	0	0	180	570	0	0	750
DRAINAGE IMPROVEMENTS SW 127 AVENUE TO SW 128 AVENUE FROM SW 58 STREET TO SW 65 STREET	0	0	0	0	0	165	15	570	750
DRAINAGE IMPROVEMENTS SW 139 AVENUE BETWEEN SW 8 STREET AND SW 40 STREET	2,170	688	0	0	0	0	0	0	2,858
DRAINAGE IMPROVEMENTS SW 14 TERRACE TO SW 19 TERRACE FROM SW 70 AVENUE TO SW 71 COURT	500	250	0	0	0	0	0	0	750
DRAINAGE IMPROVEMENTS SW 157 AVENUE FROM SW 42 STREET TO SW 64 STREET (SW 157 AVENUE CANAL)	990	510	0	0	0	0	0	0	1,500
DRAINAGE IMPROVEMENTS SW 26 STREET TO SW 42 STREET AND SW 137 AVENUE TO SW 144 AVENUE	234	432	1,034	0	0	0	0	0	1,700

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Environmental Resources Management

(\$ in 000s)

Neighborhood and Unincorporated Area Municipal Services	PRIOR	2006- 07	2007- 08	2008- 09	2009- 10	2010- 11	2011- 12	FUTURE	TOTAL
DRAINAGE IMPROVEMENTS SW 71 COURT TO SW 74 AVENUE AND SW 15 STREET TO SW 16 TERRACE	86	304	0	0	0	0	0	0	390
DRAINAGE IMPROVEMENTS SW 92 AVENUE FROM W FLAGLER STREET TO SW 8 STREET	0	0	0	0	0	0	410	840	1,250
DRAINAGE IMPROVEMENTS SW 97 AVENUE TO SW 99 AVENUE FROM SW 96 STREET TO SW 98 STREET	131	470	259	0	0	0	0	0	860
DRAINAGE IMPROVEMENTS SW/NW 118 AVENUE TO SW/NW 122 AVENUE FROM NW 6 STREET TO SW 7 STREET (BELEN PUMP STATIONS)	1,040	800	110	1,850	0	0	0	0	3,800
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 01	100	400	64	0	33	132	631	4,333	5,693
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 02	0	0	0	0	0	0	0	1,576	1,576
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 03	0	0	0	0	0	0	0	135	135
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 04	0	0	0	0	0	0	0	1,035	1,035
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 05	0	0	0	0	0	0	0	1,000	1,000
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 06	0	0	0	0	0	0	300	4,709	5,009
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 07	0	0	0	39	166	33	198	1,733	2,169
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 08	89	292	894	0	0	0	0	506	1,781
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 10	0	0	0	0	0	0	0	1,272	1,272
DRAINAGE IMPROVEMENTS WITHIN COMMISSION	0	75	0	380	1,475	775	0	781	3,486

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Environmental Resources Management

(\$ in 000s)

Neighborhood and Unincorporated Area Municipal Services	PRIOR	2006- 07	2007- 08	2008- 09	2009- 10	2010- 11	2011- 12	FUTURE	TOTAL
DISTRICT 11									
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 12	0	0	0	0	0	0	0	3,315	3,315
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 13	17	0	0	0	165	0	0	709	891
LOCAL DRAINAGE IMPROVEMENTS FOR COMMUNITY RATING SYSTEM PROGRAM	7,400	3,593	3,425	2,197	1,189	749	1,000	1,254	20,807
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 01	0	0	0	0	0	0	30	1,470	1,500
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 02	0	0	0	0	0	0	2,000	0	2,000
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 04	0	0	0	0	0	11	672	917	1,600
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 06	245	500	275	0	0	0	0	0	1,020
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 07	0	0	0	0	0	0	0	2,370	2,370
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 08	200	700	200	0	0	0	0	3,127	4,227
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 10	500	655	0	0	0	0	0	4,400	5,555
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 11	0	0	0	0	0	0	0	4,875	4,875
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 12	0	0	0	0	0	0	0	4,633	4,633
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT	0	0	0	0	0	168	1,170	300	1,638

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Environmental Resources Management

(\$ in 000s)

Neighborhood and Unincorporated Area Municipal Services	PRIOR	2006- 07	2007- 08	2008- 09	2009- 10	2010- 11	2011- 12	FUTURE	TOTAL
13									
RED ROAD CANAL CULVERT REPLACEMENT	313	1,650	1,750	298	0	0	0	0	4,011
RESERVE FOR HIGH PRIORITY DRAINAGE PROJECTS	1,723	350	350	350	350	350	350	0	3,823
STORMWATER PUMP STATIONS TELEMTRY	150	258	0	137	0	0	166	789	1,500
Environmental Projects									
BISCAYNE BAY RESTORATION AND SHORELINE STABILIZATION	2,089	875	0	0	0	0	0	0	2,964
MIAMI RIVER OUTFALL RETROFITS - BASIN 21	920	1,810	118	0	0	0	0	0	2,848
SOUTH MIAMI-DADE STORMWATER TREATMENT AND DISTRIBUTION AREA DEMONSTRATION PROJECT	2,073	1,477	0	0	0	0	0	0	3,550
Environmentally Endangered Lands Projects									
ENVIRONMENTALLY ENDANGERED LANDS PROGRAM	0	11,315	11,255	11,203	11,780	11,776	12,560	54,817	124,706
Hurricane Repairs									
CANAL DEBRIS AND TREE REMOVAL	13,150	13,150	0	0	0	0	0	0	26,300
FEDERAL EMERGENCY MANAGEMENT AGENCY - DREDGING OF SECONDARY CANALS	169,850	5,150	0	0	0	0	0	0	175,000
FEDERAL EMERGENCY MANAGEMENT AGENCY (FEMA) - BELEN DRAINAGE IMPROVEMENTS	15,570	42	0	0	0	0	0	0	15,612
Miami River Dredging									
MIAMI RIVER DREDGING - BANK TO BANK	9,267	2,823	0	0	0	0	0	0	12,090
MIAMI RIVER DREDGING - FEDERAL CHANNEL	58,208	17,242	0	0	0	0	0	0	75,450
Department Total:	298,505	86,801	51,718	16,789	37,018	15,567	20,796	111,216	638,410

Planning & Zoning Summary of FY 2006-07 Budget Submission

Issues impacting the department's FY 2006-07 budget include:

- In order for the department to move to the next level of excellence, all facets of planning need to be integrated on a Geographical Information System-based approach. The planning side of the department needs to transition from "old ways" to fully automated state of the art GIS based "technology". A request for two positions, one technical programmer and one technical planner is being advanced
- Add a new Clerk 4 position that is required to support the credit card collection process at the Downtown office
- Addition of one full time Principal Planner level position to manager the County's transportation concurrency system and retain a consultant to review the County's existing concurrency system resulting in upgrades to a multi-modal, GIS based, regional concurrency management system
- Addition of a new Systems Analyst programmer 2 position that is needed to support data manipulation generated by various sections of the department
- The department is considering planning resource enhancements in order to meet the new growth management challenges

Department Revenues:

(\$ in 000s)		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
REVENUE		Actual	Actual	Actual	Budget	Projection	Proposed
CW	General Fund Countywide	\$1,388	\$1,189	\$2,002	\$1,446	\$1,446	\$371
UMSA	General Fund UMSA	\$380	\$279	\$643	\$708	\$708	\$490
PROP	Carryover	\$12,765	\$11,625	\$12,672	\$11,931	\$12,082	\$12,155
PROP	Contract Service	\$0	\$0	\$0	\$0	\$325	\$0
PROP	Impact Fee Administration	\$1,549	\$1,995	\$2,303	\$1,731	\$2,110	\$2,216
PROP	Planning Revenue	\$1,122	\$1,597	\$3,130	\$1,473	\$687	\$1,906
PROP	Zoning Revenue	\$5,090	\$6,757	\$8,616	\$8,830	\$5,686	\$8,559
INTERTRNF	Interagency Transfers	\$0	\$0	\$0	\$0	\$0	\$500
TOTAL REVENUE		\$22,294	\$23,442	\$29,366	\$26,119	\$23,044	\$26,197

- FY 2006-07 revenues are increasing by \$78,000 or .3% from the FY 2005-06 Budget due primarily to:
 - (\$1.3) million decrease from the General Fund
 - \$224,000) increase in Carryover
 - \$485,000 increase in Road Impact Fee Administration
 - \$433,000 increase in Planning Revenue
 - (\$271,000) decrease in Zoning Revenue
 - \$500,000 increase in Interagency Transfers

- Over the five (5) year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$3.9 million or 17.5% due primarily to:
 - (\$907,000) decrease from the General Fund
 - (\$610,000) decrease in Carryover
 - \$667,000 increase in Road Impact Fee Administration
 - \$784,000 increase in Planning Revenue
 - \$3.5 million increase in Zoning Revenue
 - \$500,000 increase in Interagency Transfers

Grant Funding Sources:

(\$ in 000s)

		Description of Grant (including restrictions)	Start Date	End Date	FY 2005-06 Budget	FY 2005-06 Required Match	FY 2006-07 Proposed	FY 2006-07 Required Match
Fund Source	Name of Grant *							
FEDGRANT	CDBG/OCED	Strategic area Plan	1/1/2005	12/31/2005	\$145,000	\$0	\$0	\$0
FEDGRANT	CDBG/OCED	Environmental	1/1/2005	12/31/2005	\$57,982	\$0	\$0	\$0
FEDGRANT	CDBG/HOME	Environmental	1/1/2005	12/31/2005	\$60,000	\$0	\$0	\$0
FEDGRANT	MPO/UPWP Funding	Land Use Transportation Coordination	7/1/2005	6/30/2006	\$40,000	\$0	\$40,000	\$0
FEDGRANT	MPO/UPWP Funding	Socio-Economic Data	7/1/2005	6/30/2006	\$120,000	\$0	\$120,000	\$0
FEDGRANT	MPO/UPWP Funding	Socio-Economic Data	7/1/2005	6/30/2006	\$40,000	\$0	\$40,000	\$0
FEDGRANT	MPO/UPWP Funding	Short Range Transportation Planning	7/1/2005	6/30/2006	\$0	\$0	\$55,000	\$0

Department Expenditures:

(\$ in 000s)		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
EXPENDITURES		Actual	Actual	Actual	Budget	Projection	Proposed
	Salary	\$6,583	\$7,197	\$8,201	\$9,109	\$8,376	\$9,880
	Overtime Salary	\$126	\$117	\$106	\$102	\$101	\$105
	Fringe	\$1,477	\$1,911	\$2,125	\$2,613	\$2,276	\$2,968
	Overtime Fringe	\$18	\$17	\$16	\$15	\$16	\$16
	Other Operating	\$4,614	\$4,158	\$4,510	\$6,249	\$5,826	\$6,026
	Capital	\$153	\$178	\$92	\$160	\$158	\$166
TOTAL OPERATING EXPENDITURES		\$12,971	\$13,578	\$15,050	\$18,248	\$16,753	\$19,151
	Debt Services	0	0	0	0	0	0
	Reserves	\$7,034	\$7,808	\$14,316	\$7,871	\$6,291	\$7,046
	Transfers	0	0	0	0	0	0
	OthNonOper	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES		\$20,005	\$21,386	\$29,366	\$26,119	\$23,044	\$26,197

- FY 2006-07 Operating expenditures are increasing by \$78,000 or .3% from the FY 2005-06 Budget due primarily to:
 - \$771,000 increase in Salary
 - \$355,000 increase in Fringe
 - (\$223,000) decrease in Other Operating
 - (\$825,000) decrease in Reserves

- Over the five (5) year period from FY 2002-03 to FY 2006-07, expenditures will have increased by \$6.1 million or 30.9% due primarily to:
 - \$3.3 million increase in Salary
 - \$1.5 million increase in Fringe
 - \$1.4 increase in Other Operating

Payments To Other Departments:

(\$ in 000s)			FY 2002- 03	FY 2003- 04	FY 2004- 05	FY 2005-06	FY 2005- 06	FY 2006-07
Department(to)	Reason and Source	Confirmed?	Actual	Actual	Actual	Budget	Projection	Base Budget Submission
Public Works	Public Works - Impact Fee Administrative Reimbursement	No	\$513	\$109	\$148	\$198	\$198	\$130
Fire Rescue	Fire Rescue - Impact Fee Administrative Reimbursement	No	\$35	\$35	\$35	\$35	\$35	\$35
Police	Police - Impact Fee Administrative Reimbursement	No	\$52	\$52	\$52	\$58	\$58	\$123
Park and Recreation	Park and Recreation - Impact Fee Administrative Reimbursement	No	\$256	\$220	\$265	\$265	\$265	\$342
Communications	Communications Department - Promotional Spots Program	No	\$0	\$25	\$25	\$25	\$25	\$25
County Attorney's Office	County Attorney - Legal Services	No	\$0	\$250	\$400	\$400	\$400	\$0
Board of County Commissioners	Board of County Commissioners - Commission Auditor	No	\$0	\$17	\$17	\$17	\$17	\$17
Total Transfer to other Departments			\$856	\$708	\$942	\$998	\$998	\$672

FY 2006-07 total payments to other departments are decreasing by (\$326,000) or (32.7%) due primarily to:

- o (\$68,000) decrease to Public Works
 - o (\$400,000) decrease to the County Attorney's Office
 - o \$77,000 increase to Parks and Recreation
 - o \$65,000 increase to Police
- Over the five (5) year period from FY 2002-03 to FY 2006-07, payments to other departments will have decreased by (\$184,000) or (21.5%) due primarily to:
 - o (\$383,000) decrease to Public Works
 - o \$86,000 increase to Parks and Recreation
 - o \$71,000 increase to Police

Payments From Other Departments:

(\$ in 000s)			FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
Department (from)	Reason and Source	Confirmed?	Actual	Actual	Actual	Budget	Projection	Base Budget Submission
Community and Economic Development	Grants	No	\$539	\$208	\$351	\$262	\$262	\$0
Metropolitan Planning Organization	Grants	No	\$310	\$221	\$230	\$200	\$200	\$275
Total Transfer from other Departments			\$849	\$429	\$581	\$462	\$462	\$275

- FY 2006-07 payments from other departments are decreasing from the FY 2005-06 Budget by (\$187,000) or (40.5%) due primarily to a decrease of (\$262,000) from OCED.
- Over the five (5) year period from FY 2002-03 to FY 2006-07, payments from other departments will have decreased by (\$574,000) or (67.6%) due to a decrease of (\$539,000) from OCED.

Personnel Positions and Salaries and Fringes:

- FY 2006-07 personnel costs total \$13.0 million, which includes \$9.9 million in salaries, \$3.0 million in total fringes and \$105,000 in overtime.
- FY 2006-07 personnel costs are increasing by \$1.1 million or 9.5% from the FY 2005-06 Budget. The department has 183 positions, which is 12 more than the FY 2005-06 Budget.

Vacant Personnel Positions:

As of June 30, 2006, there are 24 vacancies reported.

Proposed New Efficiencies:

There are no new efficiencies reported.

Budget Adjustments:

There are no budget adjustments anticipated.

Planning and Zoning Review of Selected Line Items

(\$\$'s in 000's)

Item No.	Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Proposed
1	Contract Temporary Employee Costs	Temporary Empl. Cost	\$179	\$175	\$226	\$172	\$358	\$223
2	Rent	Rent	\$663	\$626	\$644	\$663	\$705	\$696
3	Travel Costs	Travel Costs	\$9	\$4	\$34	\$20	\$44	\$48
4	Administrative Reimbursement	General Fund Admin Reimbursement	\$202	\$230	\$243	\$461	\$461	\$419
5	Communication Department- Promotional Spots Program	MDTV Promotional Spots	\$25	\$25	\$25	\$25	\$25	\$25
6	Impact Fee Administrative Reimbursement- Miami-Dade Fire and Rescue	Fire Reimbursement	\$35	\$35	\$35	\$35	\$35	\$35
7	Impact Fee Administrative Reimbursement- Miami-Dade Police	Police Reimbursement	\$52	\$52	\$58	\$58	\$58	\$58
8	Impact Fee Reimbursement- Park and Recreation	Park & Rec. Reimbursement	\$256	\$220	\$265	\$106	\$265	\$265
9	Impact Fee Administrative Reimbursement- Public Works	Public Works Reimbursement	\$513	\$109	\$148	\$45	\$198	\$198
10	Office of Legislative Analysis	Commission Auditor	\$17	\$17	\$17	\$17	\$17	\$17
11	County Attorney's Office- Legal Services			\$250	\$400	\$400	\$400	\$0

Comments/Additional Details for Highlight Line Items:

1. Additional staff required to work on technological enhancements such as scanning of records, GIS projects, etc.
2. Amounts determined by GSA Facilities Management
3. Consistent with Manager's budget priority # 17: workforce training & career enhancement
4. Percentage of reimbursement to the general fund is determined by the OSBM
5. No change
6. No change
7. Payments based on interdepartmental agreement amounts as approved by the OSBM
8. Payments based on interdepartmental agreement amounts as approved by the OSBM
9. Payments based on interdepartmental agreement amounts as approved by the OSBM
10. No change
11. Amounts determined by the OSBM

Public Works Summary of FY 2006-07 Budget Submission

Issues impacting the department's FY 2006-07 budget include:

Top of Form

Causeways

- The Department is researching alternative financing mechanisms such as bonds and, or capital lease options to pay for various unfunded capital projects (e.g. bridge refurbishment, Sunpass conversion; road resurfacing).

Construction

- Across the construction industry there has been a significant increase in the cost of materials (e.g. concrete, asphalt, aggregate, and fuel). These rising costs challenge the Department's ability to keep current and future projects on track in their Transportation Improvement Program schedules.
- As a result of an abundance in construction activity in the County, contractors are frequently not responding to the County's contract solicitations. In cases where there are responses, the bids are coming in artificially inflated which detrimentally impact our construction program.
- Re-evaluation of revenue from permit fees indicates that there will be enough to cover expenses in FY 2006-07 but that an increase will probably be needed for next fiscal year.

Highway Engineering

- Construction prices have almost doubled in the past year impacting our Transportation Improvement Program (TIP). Certain projects will have to be shifted into outer years in order to be able to address priorities.

Peoples Transportation Plan (Funds 325 and 390)

- To accelerate the People's Transportation Plan and meet scheduled milestones, the Department is utilizing expedited contracts from CICC and joint participation agreements with cities, as well as enhancing its project management techniques to compress design and construction schedules.
- Out of the 42 major roadway projects listed in the PTP ordinance, 35 projects are either under design or under construction.

Right-Of-Way

- Current boom in real estate values will cause increased prices on all property acquisitions for roadway improvement projects.

Traffic Engineering

- ERD has increased the salaries of all engineering classifications effective June 2006 to be competitive so that many of the vacancies should be filled soon.
- At the request of the Mayor and the RTC Chairman a total of 67 capacity improvements will be implemented this fiscal year. These improvements are being funded by Road Impact Fees, at a cost of approximately \$5 million.
- During the last budget cycle the Department was given \$1 million for 25 traffic calming projects in the unincorporated area. A total of 32 traffic calming projects will be completed this fiscal year at an estimated cost of \$1 million.
- The Traffic Engineering Division is currently assisting Miami-Dade Public Schools by expediting plan reviews and approvals, for their very aggressive five-year program to construct new schools and school additions.
- An enhancement is recommended for the Department adding four positions and consulting services, if needed, to plan and design intersection improvements to enhance traffic flow, increase safety and reduce County liability.

Traffic Signals and Signs

- Due to the impact of the previous hurricane season, there is a scarcity of contractors available to construct traffic improvements, especially traffic signals and school flashing signals. Due to this issue, the Department has been recommended to receive a 14 member traffic signal and maintenance team to provide in-house crews for this activity-saving 70% of the cost of a contracted crew and able to provide enhanced maintenance service.
- The Department will continue proactive replacement of street name signs; this effort was interrupted as a result of Hurricanes Katrina and Wilma. Approximately 18,500 signs were replaced prior to the hurricane season, as part of the PTP proactive sign replacement program. Nonetheless, the Department has replaced 60,000 signs due to the effect of Hurricanes Katrina and Wilma.
- Advanced Traffic Management System (ATMS) Alpha test is substantially completed; Over two dozen intersections in the Doral area have been integrated into the system and are performing very well. Countywide integration of the system is being coordinated at the present time and construction is currently being scheduled. It is anticipated that approximately 400 intersections will be integrated into the system by the end of 2006.
- Illuminated street name signs have been installed under a Phase I pilot program at 17 intersections using fluorescent lighting. Phase II utilizing LED technology contains an additional 24 intersections. The Department is planning a three year program to provide 2,000 intersections with illuminated street name signs with a mixture of PTP, FDOT and municipalities' funding.

- The Department of Procurement Management is issuing a Request for Proposals for a Light Emitting Diode (LED) conversion for traffic signals countywide. This conversion project to LED displays will result in significant annual energy cost savings. Several funding options to implement this project are being explored in order to determine the most cost effective method for the County.
- The Department is currently researching the feasibility of restructuring stop signs to maximize their ability to withstand storm/hurricane-force winds. This study is being performed by Florida International University through the Metropolitan Planning Organization.
- Projections include an increase in electricity charges of 30% beginning in January 2006.
- The Department has received approval from FEMA to convert all span wire traffic signal installations in County roadways to hurricane resistant mast arm installations. The total cost of the project is \$84.7 million, of which \$63.5 million will be allocated from FEMA, \$10.6 million from FDOT, and \$10.6 million from the County. It is recommended that Secondary Gas Tax be utilized for the local share; The Department has five years to implement this program.
- Additional enhancement recommended for the Department is six additional positions for traffic signal calibration.

Mosquito Control/ Arthro Grant

- The Department will ensure that 50,000 storm drains are chemically treated this fiscal year by utilizing the additional funding and positions granted during FY 2005-06.

Right-Of-Way Assets and Aesthetics Management

- The Department has been participating in a CIAB sponsored multi-agency committee to assist in creating a master plan for rejuvenating the County tree canopy. The Department is recommended to receive \$2 million from Capital Outlay Reserve to begin tree canopy replacement.
- The Department is complying with the 36 cycles of litter pick-ups along the medians, metrorail, metromover, and the busway.

Road and Bridge Maintenance

- Current estimates and inspections indicate that additional funding is needed for bridge repairs beyond the \$40 million allocated in the GOB program; supplemental funding sources are being researched including grants and direct congressional allocations.
- Pothole patching from time of reporting of (2) days to (1) day repair will occur by the end of 2006. Equipment purchased was delayed due to special purchasing requirements.
- Additional enhancements recommended for the Department include establishing an eight person in-house crew to perform sidewalk/repair/replacement and deploy eight Neighborhood Enhancement Action Teams (NEAT) to enhance neighborhood level of service in UMSA (performing minor repairs, removing litter, trimming trees, etc.)

Department Revenues:

		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
REVENUE		Actual	Actual	Actual	Budget	Projection	Base
(\$ in 000s)							
CW	General Fund Countywide	\$24,264	\$26,981	\$28,264	\$28,496	\$27,958	\$34,916
UMSA	General Fund UMSA	\$3,515	\$3,377	\$4,565	\$5,279	\$5,449	\$7,370
PROP	Carryover	\$8,136	\$8,073	\$5,354	\$3,793	\$4,972	\$5,095
PROP	Causeway Toll Revenues	\$6,715	\$5,345	\$6,164	\$7,500	\$7,950	\$8,085
PROP	Construction / Plat Fees	\$4,623	\$4,929	\$5,767	\$7,350	\$7,444	\$6,800
PROP	Intradepartmental Transfers	\$4,773	\$5,958	\$11,214	\$8,919	\$8,057	\$10,971
PROP	Special Taxing Administration Charges	\$1,944	\$1,893	\$2,059	\$2,098	\$2,103	\$2,489
PROP	Special Taxing District Revenue	\$29,200	\$30,172	\$31,674	\$28,432	\$28,432	\$28,432
PROP	Stormwater Utility Fund	\$8,174	\$8,225	\$12,237	\$13,451	\$11,872	\$15,374
STATE	FDOT Payment	\$0	\$0	\$0	\$0	\$0	\$1,780
STATE	Mosquito State Grant	\$85	\$21	\$23	\$37	\$37	\$37
INTERTRNF	Interagency Transfers	\$0	\$0	\$2,499	\$3,868	\$3,777	\$3,169
INTERTRNF	Local Option Gas Tax	\$4,436	\$4,659	\$1,675	\$1,829	\$1,829	\$1,829
INTERTRNF	PTP Sales Tax Revenue	\$0	\$3,977	\$669	\$3,807	\$3,873	\$4,095
INTERTRNF	Secondary Gas Tax	\$7,886	\$8,284	\$5,670	\$6,720	\$6,720	\$7,030
TOTAL REVENUE		\$103,751	\$111,894	\$117,834	\$121,579	\$120,473	\$135,643

- FY 2006-07 department revenues are increasing by \$14.1 million or 11.6% from the FY 2005-06 Budget due primarily to:
 - \$8.5 million increase in General Fund
 - \$1.3 million increase in Carryover
 - \$585,000 increase in Causeway Tolls
 - (\$550,000) decrease in Construction/Plat Fee
 - \$2.1 million increase in Intradepartmental Transfers
 - \$391,000 increase in Special Taxing District Adm. Charges
 - \$1.9 million increase in SWU/DERM
 - \$1.8 million increase in FDOT payment
 - (\$699,000) decrease in Interagency Transfers
 - (\$1.8) million decrease in LOGT
 - \$288,000 increase in PTP
 - \$320,000 increase in SGT

- Over the five (5) year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$31.9 million or 30.7% due primarily to:
 - \$14.5 million increase in General Fund
 - (\$3.0) million decrease in Carryover
 - \$1.4 million increase in Causeway Tolls
 - \$2.2 million increase in Construction/Plat Fee
 - \$6.2 million increase in Intradepartmental Transfers
 - \$545,000 increase in Special Taxing District Adm. Charges
 - (\$768,000) decrease in Special Taxing District Revenues
 - \$7.2 million increase in SWU/DERM
 - \$1.8 million increase in FDOT payment
 - \$3.2 million increase in Interagency Transfers
 - (\$4.4) million decrease in LOGT
 - \$4.1 million increase in PTP
 - (\$856,000) decrease in SGT

Department Expenditures:

		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
EXPENDITURES		Actual	Actual	Actual	Budget	Projection	Base
(\$ in 000s)							
EXPENDITURES							
	Salary	\$27,293	\$29,782	\$32,421	\$37,980	\$34,486	\$40,235
	Overtime Salary	\$900	\$1,287	\$2,206	\$1,162	\$1,653	\$1,264
	Fringe	\$7,061	\$9,215	\$8,891	\$12,195	\$10,884	\$13,180
	Overtime Fringe	\$315	\$449	\$774	\$407	\$579	\$442
	Other Operating	\$46,316	\$48,920	\$64,892	\$63,288	\$63,596	\$69,165
	Capital	\$734	\$3,795	\$3,676	\$3,118	\$2,456	\$4,705

		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
EXPENDITURES		Actual	Actual	Actual	Budget	Projection	Base
(\$ in 000s)							
EXPENDITURES							
TOTAL OPERATING EXPENDITURES		\$82,619	\$93,448	\$112,862	\$118,150	\$113,654	\$128,991
	Debt Services	\$0	\$0	\$0	\$502	\$0	\$0
	Reserves	\$21,132	\$18,446	\$4,972	\$2,627	\$5,434	\$3,462
	Transfers	\$0	\$0	\$0	\$300	\$1,385	\$3,190
	OthNonOper	0	0	0	0	0	0
TOTAL EXPENDITURES		\$103,751	\$111,894	\$117,834	\$121,579	\$120,473	135,643

- FY 2006-07 department expenditures are increasing by \$14.1 million or 11.6% from the FY 2005-06 Budget due primarily to:
 - \$1.3 million increase in Salary
 - \$102,000 increase in Overtime
 - 1.0 million increase in Fringe
 - \$5.9 million increase in Other Operating
 - \$1.6 million increase in Capital
 - (\$502,000) decrease in Debt Services
 - \$835,000 increase in Reserves
 - \$2.9 million increase in Transfers

- Over the five (5) year period from FY 2002-03 to FY 2006-07, expenditures will have increased by \$31.9 million or 30.7% due primarily to:
 - \$11.9 million increase in Salary
 - \$364,000 increase in Overtime
 - \$ 6.2 million increase in Fringe
 - \$22.8 million increase in Other Operating
 - \$ 4.0 million increase in Capital
 - (\$17.7) million decrease in Reserves
 - \$3.2 million increase in Transfers

Payments To Other Departments:

(\$ in 000s)			FY 2002- 03	FY 2003- 04	FY 2004- 05	FY 2005-06	FY 2005- 06	FY 2006-07
Department (to)	Reason and Source	Confirmed?	Actual	Actual	Actual	Budget	Projection	Base Budget Submission
County Attorney's Office	Special Taxing District - Legal Issues	Yes	\$225	\$225	\$225	\$225	\$225	\$0
County Attorney's Office	Permit Fees - Legal Issues	Yes	\$100	\$125	\$125	\$125	\$125	\$0
Communications	Communications Department - Promotional Spots Program	Yes	\$85	\$85	\$85	\$85	\$85	\$85
Communications	Communications Department - Community Periodicals	Yes	\$30	\$30	\$30	\$30	\$30	\$30
Total Transfer to other Departments			\$440	\$465	\$465	\$465	\$465	\$115

- FY 2006-07 total payments to other departments are decreasing by (\$350,000) or (75.3%) from the FY 05-06 Budget due to the County Attorney's Office.
- Over the five (5) year period FY 2002-03 to FY 2006-07, payments to other departments will have decreased by (\$325,000) or (73.9%) due to the County Attorney's Office.

Payments From Other Departments:

(\$ in 000s)			FY 2002- 03	FY 2003- 04	FY 2004- 05	FY 2005- 06	FY 2005- 06	FY 2006-07
Department (from)	Reason and Source	Confirmed?	Actual	Actual	Actual	Budget	Projection	Base Budget Submission
General Services Administration	Insurance Trust Fund - Reimbursement of TSS staff for legal issues	Yes	\$160	\$161	\$250	\$390	\$390	\$425
Transit	MDT Maintenance Fund - Metrorail/Metromover/Metrobus Mowing Cycles and Inspection	Yes	\$1,756	\$908	\$921	\$1,022	\$1,022	\$1,082

(\$ in 000s)			FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
Department (from)	Reason and Source	Confirmed?	Actual	Actual	Actual	Budget	Projection	Base Budget Submission
Environmental Resources Management	Reimbursement for 2.33 Survey Crews (.33 of 1 H/V crew, 1 DERM canal crew, 1 FDOT/DERM crew)	No	\$100	\$100	\$100	\$672	\$672	\$721
Seaport	Reimbursement for Port Survey Crew	No	\$100	\$110	\$130	\$80	\$80	\$145
Seaport	Reimbursement for Mosquito Spraying for the Seaport Maintenance Fund	No	\$0	\$4	\$8	\$16	\$45	\$16
Planning and Zoning	Reimbursement for Road Impact Fee Admin.	No	\$513	\$109	\$148	\$193	\$193	\$130
Total Transfer from other Departments			\$2,629	\$1,392	\$1,557	\$2,378	\$2,407	\$2,519

- FY 2006-07 total payments from other departments are increasing by \$141,000 or 5.9% from the FY 05-06 Budget due primarily to:
 - \$35,000 increase from GSA
 - \$60,000 increase from Transit
 - \$49,000 increase from DERM
 - \$65,000 increase from Seaport
 - (\$68,000) decrease from Planning and Zoning
- Over the five (5) year period of FY 2002-03 to FY 2006-07, payments from other departments will have decreased by (\$110,000) or (4.2%) due primarily to:
 - \$265,000 increase from GSA
 - (\$674,000) decrease from Transit
 - \$621,000 increase from DERM
 - (\$383,000) decrease from Planning and Zoning

Grants:

					FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
Fund Source	Name of Grant	Description of Grant (Including allowable uses and restrictions)	Start Date	End Date	Budget	Required Match	Proposed	Required Match
STATE GRANT	County Incentive Grant	County Incentive Grant Program	1/1/1900	1/1/1900	\$714		\$441	
STATE GRANT	Arthropod Grant	Mosquito eradication	10/1/2006	9/30/2007	\$37	\$0	\$37	\$0

REPORT 7: PERSONNEL RECONCILIATION

Department: Public Works
full-time positions only

(\$ in 000s)

Activity	Changes	Date	Count +/-
FY 2005-06 Final Adopted Budget		10/01/2005	792
Road and Bridge Maintenance	Long Term Vacancies	10/01/2006	-7
Mosquito Control	Long Term Vacancy	10/01/2006	-1
Traffic Signals and Signs	Long Term Vacancy	10/01/2006	-1
Overage in exchange for having given CIAB one Landscape Inspector earlier in the year			+1
Enhancements		10/01/2006	+48
FY 2006-07 Budget Submission		2/1/2006	832
FY 2006-07 Proposed Resource Allocation Plan			832

- FY 2006-07 personnel costs total \$55.1 million, which includes \$40.2 million of salaries, \$13.6 million of fringes and \$1.3 million of overtime.
- The FY 2006-07 proposed budget includes 832 positions, which is an increase of 48 positions or 5.1% from the positions budgeted in FY 2005-06.

Vacant Personnel Positions:

As of June 30, 2006, there are 102 vacancies reported.

Proposed Efficiencies:

(\$ in 000s) Activity	Description of Efficiency / Improvement	Implementation Date *	FY 2005-06			FY 2006-07		
			Net \$ Value	Net Positions	Performance Impact	Net \$ Value	Net Positions	Performance Impact
Mosquito Control/ Arthro Grant	GIS layers will be developed and posted on the web.	12/30/2006	0	0		0	0	Reduce number of service requests from citizens for ground and/or aerial mosquito spraying
Traffic Engineering	Field sign inventory (use of consultant for initial survey for on-going maintenance)	6/30/2007	0	0		500	0	If funding is provided, PWD would complete a field inventory of signs to assist in expediting traffic study requests.
Administration	Back file conversion of countywide mylar aerials from the year 1909 to 2002.	9/30/2007	0	0		150	1	If funding is provided, PWD would convert 1909-2002 mylars to preserve these historical records and documents. It also releases valuable office space in the SPCC.
Totals			0	0		650	1	

Budget Adjustments:

The Public Works Department requires a budget adjustment for FY 2005-06 to cover the costs of electricity following the price increase implemented by FPL on January 1, 2006. The department has over 20,000 street lights and 2,900 traffic signal intersections affected by this increase.

**Public Works Department
Review of Selected Line Items**

(\$\$'s in 000's)

Item No.	Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Proposed
1	Contract Temporary Employee Costs	21510	\$620	\$331	\$412	\$322	\$377	\$383
2	Rent	25110 25190	\$592	\$559	\$622	\$801	\$841	\$899
3	Traffic Signal Data Circuit Lines	31018	\$2,617	\$2,710	\$2,214	\$2,240	\$2,215	\$2,234
4	Traffic Signals and Street Light Electricity Charges	22010	\$3,994	\$4,176	\$3,796	\$4,437	\$5,396	\$5,744
5	Travel Expenses	31210	\$17	\$25	\$22	\$23	\$22	\$40

Item
No.

Comments/Additional Details for Highlight Line Items

- 1 Increase in costs due to coverage of regular work during Hurricanes Katrina and Wilma
- 2 Rent is increasing here at the 111 building as well as the rent to Aviation for the TSS warehouse
- 3 No change
- 4 In January '06, 30 % increase from FPL
- 5 Additional funds for Traffic Engineering for travel expenses

Capital Projects:

PUBLIC WORKS DEPARTMENT
CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

(\$ in 000s)

	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Transportation									
ADA Accessibility Improvements									
AMERICANS WITH DISABILITIES ACT COMPLIANCE PROJECTS	2,000	0	1,500	0	2,000	0	2,000	2,500	10,000
AMERICANS WITH DISABILITIES ACT HOTLINE PROJECTS	600	600	600	600	600	600	600	600	4,800
AMERICANS WITH DISABILITIES ACT SIDEWALK IMPROVEMENTS	2,308	1,000	692	0	0	0	0	0	4,000
Causeway Improvements									
CAUSEWAY TOLL SYSTEM UPGRADE OR REPLACEMENT	0	3,590	0	0	0	0	0	0	3,590
RICKENBACKER CAUSEWAY BARRIER ISLANDS SHORELINE AND ROADWAY PROTECTION IMPROVEMENTS	200	0	1,250	1,250	0	0	0	0	2,700
RICKENBACKER CAUSEWAY BEARCUT BRIDGE EXPANSION JOINT REPAIR	0	0	500	500	0	0	0	0	1,000
RICKENBACKER CAUSEWAY BEARCUT FISHING CATWALK REPAIR	0	0	0	0	0	0	0	1,500	1,500
RICKENBACKER CAUSEWAY BRIDGE SPALL REPAIRS	0	1,000	1,000	1,200	0	0	0	0	3,200
RICKENBACKER CAUSEWAY HEAVY EQUIPMENT REPLACEMENT	100	100	0	0	0	0	0	0	200
RICKENBACKER CAUSEWAY OLD BAY BRIDGE JERSEY BARRIER REMOVAL	0	0	250	0	0	0	0	0	250
RICKENBACKER CAUSEWAY ROAD RESURFACING AND BIKEPATH IMPROVEMENTS - PHASE 2	0	1,300	0	0	0	0	0	0	1,300
RICKENBACKER CAUSEWAY ROAD RESURFACING AND BIKEPATH IMPROVEMENTS - PHASE 3	0	0	1,200	0	0	0	0	0	1,200
RICKENBACKER CAUSEWAY TOLL BOOTHS	115	400	0	0	0	0	0	0	515
RICKENBACKER CAUSEWAY TRAFFIC	0	0	300	50	0	0	0	0	350

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CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

(\$ in 000s)

	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
CONTROL BARRIER DEVICES									
VENETIAN CAUSEWAY BIKEPATH	0	0	100	0	0	0	0	0	100
VENETIAN CAUSEWAY BRIDGES STRUCTURE REPAIRS	0	300	300	300	0	0	0	0	900
VENETIAN CAUSEWAY STREETScape	0	0	500	500	0	0	0	0	1,000
Drainage Improvements									
CONSTRUCTION OF NW 106 STREET CULVERT	0	0	900	0	0	0	0	0	900
Hurricane Repairs									
HURRICANE PREPARATION	0	36	0	0	0	0	0	0	36
Infrastructure Improvements									
BRIDGE REPAIR AND PAINTING	500	500	500	500	500	500	500	500	4,000
CONSTRUCTION OF NEW ACCESS TO COUNTRY WALK	368	267	0	0	0	0	0	0	635
CONSTRUCTION OF NW 138 STREET BRIDGE OVER THE MIAMI RIVER CANAL	280	2,300	3,810	0	0	0	0	0	6,390
CONSTRUCTION OF NW 97 AVENUE BRIDGE	9,655	1,100	1,100	1,100	1,100	1,100	1,100	3,300	19,555
CONSTRUCTION OF OLD CUTLER ROAD BRIDGE OVER C-100 CANAL	0	180	1,620	0	0	0	0	0	1,800
GRADE SEPARATIONS	0	0	0	6,000	6,000	6,000	6,000	6,000	30,000
GUARDRAIL SAFETY IMPROVEMENTS	0	100	100	100	100	100	100	100	700
IMPROVEMENTS ON ARTERIAL ROADS	262	3,500	3,688	0	0	0	0	0	7,450
IMPROVEMENTS TO INTERSECTION AT BLUE ROAD AND ALHAMBRA CIRCLE	18	107	0	0	0	0	0	0	125
IMPROVEMENTS TO INTERSECTION AT BLUE ROAD AND SAN AMARO DRIVE	0	18	107	0	0	0	0	0	125
IMPROVEMENTS TO INTERSECTION AT CORAL WAY AND SEGOVIA STREET	50	300	252	0	0	0	0	0	602
IMPROVEMENTS TO INTERSECTION AT HARDEE ROAD AND GRANADA BOULEVARD	30	170	0	0	0	0	0	0	200
IMPROVEMENTS TO INTERSECTION AT LEJEUNE ROAD AND LOQUAT STREET	0	200	0	0	0	0	0	0	200
IMPROVEMENTS TO INTERSECTION AT NW 154 STREET AND NW 122 AVENUE	250	250	0	0	0	0	0	0	500
IMPROVEMENTS TO INTERSECTION AT SW 88 STREET AND RED ROAD	0	350	0	0	0	0	0	0	350

PUBLIC WORKS DEPARTMENT
CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

(\$ in 000s)

	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 1	0	0	31	0	0	0	0	0	31
IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 2	0	702	0	0	350	299	0	0	1,351
IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 3	0	180	381	1,299	1,299	1,299	1,299	1,299	7,056
IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 4	0	43	110	110	110	110	110	110	703
IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 5	0	0	0	3	520	270	0	0	793
IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 6	0	121	0	0	0	1,299	0	0	1,420
IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 7	0	706	31	198	198	363	0	0	1,496
IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 8	0	756	317	317	317	317	317	317	2,658
IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 9	0	27	22	202	269	269	269	269	1,327
IMPROVEMENTS TO SOUTH BAYSHORE DRIVE FROM DARWIN STREET TO MERCY WAY	14	410	3,000	3,000	0	0	0	0	6,424
LOCAL GRANT MATCH OF THE COUNTY'S METROPOLITAN PLANNING ORGANIZATION	0	768	768	768	768	768	768	768	5,376
LOCAL MATCH FOR FEDERAL EMERGENCY MANAGEMENT AGENCY (FEMA) ROADWAY PROJECTS	1,536	4,000	4,000	4,000	4,000	4,000	4,000	4,000	29,536
MAINTENANCE OF ROADS AND BRIDGES	0	500	500	500	500	500	500	500	3,500
PEOPLE'S TRANSPORTATION PLAN NEIGHBORHOOD IMPROVEMENTS	8,964	13,190	13,890	12,890	10,790	10,650	10,450	10,601	91,425
RAILROAD IMPROVEMENTS	695	695	695	695	695	695	695	695	5,560
REFURBISH NW 17 AVENUE BRIDGE	1,151	1,000	1,000	1,600	0	0	0	0	4,751
REFURBISH SW 296 STREET SONOVOID BRIDGE OVER C-103 CANAL	0	400	0	0	0	0	0	0	400
REFURBISH TEMPORARY PORTABLE EMERGENCY BRIDGE	0	10	90	0	0	0	0	0	100
RENOVATION OF THE MIAMI AVENUE BRIDGE OVER THE MIAMI RIVER	1,300	1,500	1,500	0	0	0	0	0	4,300
RENOVATION OF THE NW 22 AVENUE BASCULE BRIDGE OVER THE MIAMI RIVER	130	870	0	0	0	0	0	0	1,000

PUBLIC WORKS DEPARTMENT
CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

(\$ in 000s)

	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
RENOVATION OF THE PALMER LAKE BRIDGE	0	0	0	0	0	0	0	3,000	3,000
RENOVATION OF THE SONOVOID BRIDGE AT NW 112 AVENUE AND NW 138 STREET	299	134	0	0	0	0	0	0	433
RENOVATION OF THE SW 107 AVENUE BRIDGE OVER C-102 CANAL	47	665	0	0	0	0	0	0	712
RENOVATION OF THE SW 97 AVENUE BRIDGE OVER BLACK CREEK CANAL	429	383	0	0	0	0	0	0	812
RENOVATION OF THE TAMIAHI SWING BRIDGE	0	0	0	3,000	7,500	8,500	0	0	19,000
REPLACE THE 23 STREET BRIDGE AND APPROACHES	770	1,950	1,950	0	0	0	0	0	4,670
RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 1	0	0	31	0	0	0	0	0	31
RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 2	0	0	0	0	350	299	0	0	649
RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 3	0	180	381	1,299	1,299	1,299	1,299	1,299	7,056
RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 4	0	43	110	110	110	110	110	110	703
RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 5	0	0	0	3	520	270	0	0	793
RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 6	0	121	0	0	0	1,299	0	0	1,420
RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 7	0	706	31	198	198	363	0	0	1,496
RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 8	0	756	317	317	317	317	317	317	2,658
RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 9	0	27	22	202	269	269	269	269	1,327
RESURFACING AND REMARKING IN COMMISSION DISTRICT 01	1,988	3,392	0	0	0	0	0	0	5,380
SIGNALIZATION IMPROVEMENTS IN CORAL GABLES CENTRAL BUSINESS DISTRICT	0	200	0	0	0	0	0	0	200
SONOVOID BRIDGE IMPROVEMENT PROGRAM	64	3,376	460	0	0	500	265	5,335	10,000
Road Improvements - Major Roads									
CONSTRUCTION OF SW 157 AVENUE FROM SW 120 STREET TO SW 112 STREET	420	1,200	3,596	0	0	0	0	0	5,216
CONSTRUCTION OF SW 157 AVENUE FROM SW 136 STREET TO SW 120 STREET	24	626	2,000	4,991	0	0	0	0	7,641

PUBLIC WORKS DEPARTMENT
CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

(\$ in 000s)

	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
CONSTRUCTION OF SW 157 AVENUE FROM SW 184 STREET TO SW 152 STREET	326	578	1,000	8,750	0	0	0	0	10,654
CONSTRUCTION OF SW 157 AVENUE FROM SW 72 STREET TO SW 70 STREET	700	400	0	0	0	0	0	0	1,100
DESIGN AND CONSTRUCTION ADMINISTRATION ON FLAGLER STREET FROM NW 2 AVENUE TO BISCAYNE BOULEVARD	500	574	0	0	0	0	0	0	1,074
IMPROVEMENTS ON MIAMI GARDENS DRIVE CONNECTOR	0	0	600	0	0	0	0	0	600
IMPROVEMENTS ON NE 2 AVENUE FROM NE 20 STREET TO NE 36 STREET	5	1,945	3,185	0	0	0	0	0	5,135
IMPROVEMENTS ON NE 2 AVENUE FROM NE 36 STREET TO NE 43 STREET	5	1,700	2,702	0	0	0	0	0	4,407
IMPROVEMENTS ON NE 2 AVENUE FROM NE 43 STREET TO NE 62 STREET	5	2,300	3,500	6,064	0	0	0	0	11,869
IMPROVEMENTS ON NE 2 AVENUE FROM NE 62 STREET TO WEST LITTLE RIVER CANAL	13	2,000	4,396	0	0	0	0	0	6,409
IMPROVEMENTS ON NE 2 AVENUE FROM WEST LITTLE RIVER CANAL TO NE 91 STREET	300	1,975	3,160	0	0	0	0	0	5,435
IMPROVEMENTS ON NE 8 STREET FROM BISCAYNE BOULEVARD TO PORT BOULEVARD	0	0	200	800	0	0	0	0	1,000
IMPROVEMENTS ON NORTH 20 STREET	0	0	0	0	500	500	0	0	1,000
IMPROVEMENTS ON NW 62 STREET FROM NW 37 AVENUE TO I-95	300	2,200	0	0	0	0	0	0	2,500
IMPROVEMENTS ON NW 7 STREET FROM NW 72 AVENUE TO NW 37 AVENUE	155	900	725	0	0	0	0	0	1,780
IMPROVEMENTS ON PONCE DE LEON BOULEVARD FROM ALCAZAR AVENUE TO SW 8 STREET	250	1,000	1,000	500	500	0	0	0	3,250
IMPROVEMENTS ON SOUTH MIAMI AVENUE	340	500	0	0	0	0	0	0	840
IMPROVEMENTS ON SW 142 AVENUE FROM SW 42 STREET TO SW 8 STREET	625	1,150	575	0	0	0	0	0	2,350
IMPROVEMENTS ON SW 176 STREET FROM US-1 TO SW 107 AVENUE	179	175	2,000	3,500	0	0	0	0	5,854
IMPROVEMENTS ON SW 180 STREET FROM SW 147 AVENUE TO SW 137 AVENUE	227	100	2,000	3,500	0	0	0	0	5,827

PUBLIC WORKS DEPARTMENT
CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

(\$ in 000s)

	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
IMPROVEMENTS ON SW 216 STREET FROM THE FLORIDA TURNPIKE TO SW 127 AVENUE	227	150	0	2,000	3,500	0	0	0	5,877
IMPROVEMENTS ON SW 264 STREET FROM US-1 TO SW 137 AVENUE	173	100	2,000	3,000	0	0	0	0	5,273
IMPROVEMENTS ON SW 62 AVENUE FROM SW 24 STREET TO NW 7 STREET	400	3,000	7,049	0	0	0	0	0	10,449
IMPROVEMENTS ON SW 72 AVENUE FROM SW 40 STREET TO SW 20 STREET	512	625	0	0	0	0	0	0	1,137
IMPROVEMENTS ON TAMIAHI CANAL AND TAMIAHI BOULEVARD	50	0	0	0	450	500	0	0	1,000
RECONSTRUCTION OF NW 62 STREET FROM NW 47 AVENUE TO NW 37 AVENUE	370	1,915	1,915	0	0	0	0	0	4,200
RECONSTRUCTION OF NW 8 STREET FROM NW 87 AVENUE TO NW 79 AVENUE	1,700	300	0	0	0	0	0	0	2,000
RECONSTRUCTION OF SW 137 AVENUE FROM SW 88 STREET TO SW 84 STREET	1,015	1,550	1,000	0	0	0	0	0	3,565
RECONSTRUCTION OF SW 62 AVENUE FROM SW 70 STREET TO SW 64 STREET	180	1,165	1,864	0	0	0	0	0	3,209
RIGHTS-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN COMMISSION DISTRICT 02	0	1,000	2,000	2,600	0	0	0	0	5,600
RIGHTS-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN COMMISSION DISTRICT 04	0	0	0	924	0	0	0	0	924
RIGHTS-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN COMMISSION DISTRICT 07	37	700	4,000	2,000	0	0	0	0	6,737
RIGHTS-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN COMMISSION DISTRICT 08	17	0	1,340	1,320	50	1,178	1,712	0	5,617
RIGHTS-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN COMMISSION DISTRICT 09	0	547	0	0	2,536	0	0	0	3,083
RIGHTS-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN COMMISSION DISTRICT 10	1,592	1,250	0	0	0	0	0	0	2,842
RIGHTS-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN	595	0	1,013	0	0	0	0	0	1,608

PUBLIC WORKS DEPARTMENT
CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

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(\$ in 000s)

	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
COMMISSION DISTRICT 11									
RIGHTS-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN COMMISSION DISTRICT 12	6,720	5,205	10,000	2,000	5,000	0	0	0	28,925
RIGHTS-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN COMMISSION DISTRICT 13	0	1,100	0	0	0	0	0	0	1,100
WIDEN NE 12 AVENUE FROM NE 167 STREET TO NE 151 STREET	500	2,100	1,600	0	0	0	0	0	4,200
WIDEN NE 15 AVENUE FROM NE 159 STREET TO NE 163 STREET AND NE 170 STREET TO MIAMI GARDENS DRIVE	861	1,667	1,667	1,666	0	0	0	0	5,861
WIDEN NE 15 AVENUE FROM NE 163 STREET TO NE 170 STREET	763	600	0	0	0	0	0	0	1,363
WIDEN NE 2 AVENUE FROM NE 105 STREET (LITTLE RIVER CANAL) TO NE 91 STREET	200	3,325	3,325	0	0	0	0	0	6,850
WIDEN NORTH MIAMI AVE FROM NW 14 STREET TO MIAMI CITY LIMIT	0	0	0	0	500	500	0	0	1,000
WIDEN NW 138 STREET FROM I-75 TO NW 107 AVENUE	825	1,834	1,833	1,833	0	0	0	0	6,325
WIDEN NW 14 STREET FROM CIVIC CENTER TO BISCAYNE BOULEVARD	0	0	0	0	500	500	0	0	1,000
WIDEN NW 17 AVENUE FROM OPA-LOCKA BOULEVARD TO NW 119 STREET	928	2,000	1,500	0	0	0	0	0	4,428
WIDEN NW 37 AVENUE FROM N RIVER DRIVE TO NW 79 STREET	531	260	259	4,000	7,087	0	0	0	12,137
WIDEN NW 62 AVENUE (W 8 AVE) FROM NW 138 STREET TO NW 105 STREET	1,900	600	600	0	0	0	0	0	3,100
WIDEN NW 72 AVENUE AND CONSTRUCT NEW BRIDGE	6,350	2,050	900	0	0	0	0	0	9,300
WIDEN NW 74 STREET FROM THE HOMESTEAD EXTENTION OF THE FLORIDA TURNPIKE (HEFT) TO STATE ROAD 826	4,869	6,000	3,150	0	0	0	0	0	14,019
WIDEN NW 87 AVENUE FROM NW 162 STREET TO NW 170 STREET	2,500	200	0	0	0	0	0	0	2,700
WIDEN NW 87 AVENUE FROM NW 186 STREET TO NW 154 STREET	1,050	1,000	3,000	6,861	0	0	0	0	11,911

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(\$ in 000s)

	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
WIDEN NW 97 AVENUE FROM NW 138 STREET TO NW 154 STREET	0	1,650	1,650	0	0	0	0	0	3,300
WIDEN NW 97 AVENUE FROM NW 41 STREET TO NW 25 STREET	126	234	1,945	1,000	0	0	0	0	3,305
WIDEN SW 104 STREET FROM SW 147 AVENUE TO SW 137 AVENUE	1,445	2,200	2,200	0	0	0	0	0	5,845
WIDEN SW 117 AVENUE FROM SW 184 STREET TO SW 152 STREET	2,700	2,050	2,050	2,050	0	0	0	0	8,850
WIDEN SW 117 AVENUE FROM SW 40 ST TO SW 8TH STREET	0	0	0	2,000	2,000	2,000	2,000	4,000	12,000
WIDEN SW 120 STREET FROM 137 AVENUE TO SW 117 AVENUE	12	0	0	0	300	200	3,000	2,000	5,512
WIDEN SW 127 AVENUE FROM SW 120 STREET TO SW 88 STREET	565	5,000	5,600	0	0	0	0	0	11,165
WIDEN SW 136 STREET FROM SW 127 AVENUE TO THE FLORIDA TURNPIKE (STATE ROAD 874)	0	0	0	400	275	2,000	2,000	1,625	6,300
WIDEN SW 136 STREET FROM SW 149 AVENUE TO SW 139 COURT	124	786	1,500	3,700	0	0	0	0	6,110
WIDEN SW 137 AVENUE FROM HOMESTEAD EXTENSION OF THE FLORIDA TURNPIKE TO US-1	13	0	245	2,500	2,000	4,125	0	0	8,883
WIDEN SW 137 AVENUE FROM US-1 TO SW 200 STREET	15	0	590	1,200	5,000	5,000	5,000	0	16,805
WIDEN SW 144 STREET BUSWAY TO SW 92 AVENUE	350	500	0	0	0	0	0	0	850
WIDEN SW 147 AVENUE FROM SW 10 STREET TO SW 8 STREET	367	333	0	0	0	0	0	0	700
WIDEN SW 152 AVENUE FROM US-1 TO SW 312 STREET	0	0	4,100	4,100	4,100	0	0	0	12,300
WIDEN SW 152 STREET FROM SW 157 AVENUE TO SW 147 AVENUE	0	0	0	1,700	2,000	2,800	0	0	6,500
WIDEN SW 157 AVENUE FROM SW 42 STREET TO SW 8 STREET	0	1,000	1,000	1,000	1,000	1,000	1,000	1,000	7,000
WIDEN SW 160 STREET FROM SW 147 AVENUE TO SW 137 AVENUE	370	3,000	4,800	0	0	0	0	0	8,170
WIDEN SW 184 STREET FROM SW 137 AVENUE TO SW 127 AVENUE	4,856	1,700	0	0	0	0	0	0	6,556
WIDEN SW 184 STREET FROM SW 147 STREET TO SW 137 AVENUE	250	250	3,800	1,900	0	0	0	0	6,200
WIDEN SW 26 STREET FROM SW 149 AVENUE TO SW 147 AVENUE	700	500	400	0	0	0	0	0	1,600

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(\$ in 000s)

	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
WIDEN SW 268 STREET FROM US-1 TO SW 112 AVENUE	0	500	2,000	2,000	1,500	0	0	0	6,000
WIDEN SW 27 AVENUE FROM US-1 TO BAYSHORE DRIVE	155	300	0	500	2,000	1,250	0	0	4,205
WIDEN SW 328 STREET FROM US-1 TO SW 162 AVENUE	2,580	2,210	2,210	0	0	0	0	0	7,000
WIDEN SW 328 STREET FROM SW 152 AVENUE TO SW 137 AVENUE	500	3,500	3,500	0	0	0	0	0	7,500
WIDEN SW 328 STREET SW 162 AVENUE TO SW 152 AVENUE	3,500	3,000	0	0	0	0	0	0	6,500
WIDEN SW 42 STREET FROM SW 149 AVENUE TO SW 150 AVENUE	0	800	0	0	0	0	0	0	800
WIDEN SW 56 STREET FROM SW 158 AVENUE TO SW 152 AVENUE	990	2,000	1,000	0	0	0	0	0	3,990
WIDEN SW 87 AVENUE FROM SW 216 STREET TO SW 168 STREET	12	0	0	442	900	1,500	4,000	5,750	12,604
WIDEN SW 97 AVENUE FROM SW 56 STREET TO SW 40 STREET	3,006	2,734	0	0	0	0	0	0	5,740
WIDEN SW 97 AVENUE FROM SW 72 STREET TO SW 56 STREET	2,030	3,710	0	0	0	0	0	0	5,740
WIDEN W 24 AVENUE FROM W 76 STREET TO W 52 STREET	0	0	0	0	2,192	2,191	0	2,191	6,574
WIDEN W 60 STREET FROM WEST 12 AVENUE TO WEST 4 AVENUE	49	413	413	413	413	413	186	0	2,300
WIDEN W 68 STREET FROM W 19 COURT TO W 17 COURT	66	1,000	100	200	0	0	0	0	1,366
Traffic Control Systems									
ADVANCED TRAFFIC MANAGEMENT SYSTEM (ATMS)	10,105	10,500	10,250	10,275	0	0	0	0	41,130
CAPITALIZATION OF TRAFFIC SIGNALS AND SIGNS CREWS	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	16,000
ILLUMINATED STREET SIGNS	0	2,000	2,000	0	0	0	0	0	4,000
LIGHT EMITTING DIODES (LED) PROJECT	0	3,500	3,500	0	0	0	0	0	7,000
MAST ARM UPGRADES	0	14,823	14,823	14,823	14,823	14,823	0	0	74,115
PAVEMENT MARKINGS CONTRACT	650	650	650	650	650	650	650	650	5,200
PAVEMENT MARKINGS CREW	600	600	600	600	600	600	600	600	4,800
SAFETY LIGHTING	300	300	300	300	300	300	300	300	2,400
SCHOOL SPEEDZONE FLASHING SIGNALS	1,184	3,500	3,500	3,016	0	0	0	0	11,200
STREET LIGHTING MAINTENANCE	3,000	3,000	3,000	3,000	3,000	3,450	3,623	3,804	25,877
STREETLIGHT RETROFIT	93	1,500	1,500	407	0	0	0	0	3,500

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(\$ in 000s)

	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
TRAFFIC CONTROL CENTER	4,500	1,500	1,500	0	0	0	0	0	7,500
TRAFFIC CONTROL CREW	600	600	600	600	600	600	600	600	4,800
TRAFFIC CONTROL DEVICES - EQUIPMENT AND MATERIALS	1,829	1,979	1,979	1,979	1,979	1,979	1,979	1,979	15,682
TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 01	0	0	31	0	0	0	0	0	31
TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 02	0	702	0	0	350	299	0	0	1,351
TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 03	0	180	381	1,299	1,299	1,299	1,299	1,299	7,056
TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 04	0	43	110	110	110	110	110	110	703
TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 05	0	0	0	3	520	270	0	0	793
TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 06	0	121	0	0	0	1,299	0	0	1,420
TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 07	0	706	31	198	198	363	0	0	1,496
TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 08	0	756	317	317	317	317	317	317	2,658
TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 09	0	27	22	202	269	269	0	0	789
TRAFFIC SIGNAL LOOP REPAIRS	0	250	250	250	250	250	250	250	1,750

Neighborhood and Unincorporated Area Municipal Services									
	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Departmental Information									
Technology Projects									
VISUAL INVENTORY OF ROADWAY ASSETS	0	350	0	0	0	0	0	0	350
Drainage Improvements									
DRAINAGE IMPROVEMENT MATERIALS	0	200	200	200	200	200	200	200	1,400
ROADWAY DRAINAGE IMPROVEMENTS IN THE UNINCORPORATED AREA	0	1,000	1,000	1,000	1,000	1,000	1,000	1,000	7,000
Infrastructure									

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(\$ in 000s)

	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Improvements									
BEAUTIFICATION IMPROVEMENTS	0	3,325	3,325	3,325	3,325	3,325	3,325	3,325	23,275
COMMUNITY IMAGE ADVISORY BOARD PROJECTS	0	1,000	0	0	0	0	0	0	1,000
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 01	471	189	85	75	30	30	60	481	1,421
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 02	57	127	127	66	46	46	93	790	1,352
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 03	0	0	25	46	18	18	37	766	910
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 04	346	157	69	63	25	25	50	403	1,138
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 05	212	72	32	29	12	12	23	185	577
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 06	0	0	100	215	75	167	427	4,039	5,023
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 07	1,296	736	324	294	118	118	235	1,881	5,002
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 08	395	393	393	343	85	212	493	3,190	5,504
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 09	1,875	617	246	201	40	80	0	0	3,059
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 10	4,000	2,000	2,418	0	175	173	877	2,526	12,169
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 11	1,643	684	249	226	90	90	181	985	4,148
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 12	0	0	0	0	0	0	0	766	766
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 13	186	78	25	25	10	10	20	146	500
SPECIAL TAXING DISTRICT LANDSCAPING AND MAINTENANCE	0	471	495	520	520	525	525	540	3,596
Pedestrian Paths and Bikeways									

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(\$ in 000s)

	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
BAYWALK BIKE PATH	0	300	200	0	0	0	0	0	500
BIKEPATH CONSTRUCTION ON OLD CUTLER ROAD FROM SW 184 STREET TO SW 220 STREET	0	0	0	0	0	0	0	245	245
BIKEPATH CONSTRUCTION ON WEST DIXIE HIGHWAY FROM IVES DAIRY ROAD TO MIAMI GARDENS DRIVE	0	0	0	0	0	0	0	120	120
BIKEPATH IMPROVEMENTS TO THE METRORAIL PATH FROM SW 67 AVENUE TO THE MIAMI RIVER	0	0	0	0	0	0	0	1,400	1,400
BIKEPATHS CONSTRUCTION IN DISTRICT 10	0	0	0	0	0	0	0	700	700
COMMODORE BIKE TRAIL	0	0	0	0	0	0	25	975	1,000
Road Improvements - Local Roads									
ROAD RESURFACING IN UNINCORPORATED MIAMI- DADE COUNTY	0	6,257	1,800	1,800	1,800	1,800	1,800	1,800	17,057
TOTALS	133,485	221,608	228,120	172,682	119,816	104,731	70,965	98,327	1,149,734

Water & Sewer Department Summary of FY 2006-07 Budget Submission

Issues impacting the department's FY 2006-07 budget include:

- The Maintenance Index, which was approved in the FY 2005-2006 Budget Hearing, will be sufficient to cover the projected operating needs and the current level of capital expenditures, but is not sufficient to meet the delayed capital projects and projected new demands on capital expenditures; like Alternative Water Supply initiatives including Reuse; High Level Disinfection (HLD) and related operating expenditures from these capital costs. Additional Water and Wastewater rate increases will be required to replenish reserves and for unexpected emergencies (i.e. hurricanes)
- 98 PROPOSED ADDITIONS TO TABLE OF ORGANIZATION - Administration - 12 Positions - Positions needed for general maintenance of facilities and garage; servicing of various water tanks; repairing and overhaul of bulldozers, loaders, backhoes, forklifts, welders, buckets, etc.; to perform skilled work in the operation of heavy duty earth-moving equipment used in varied maintenance and construction tasks; to work in the construction, repair, maintenance and industrial painting of water and sewer structures, fixtures and equipment; for servicing air conditioning systems and refrigerators water cooling systems at water and sewer facilities and buildings; prepare interlocal agreements, secure low interest loans from the State's Department of Environmental Protection (DEP); to manage all emergency planning including natural disaster planning; to provide daily security support within all WASD sites; for scanning of contracts to be put online; to strengthen internal controls by supporting Materials Management requirements of spot cycle counts required by Audit Standards
- Engineering - 14 Positions - Positions needed to expedite the Engineering, Utility Design, Specification and Survey functions of Capital Expenditure Program to accomplish the infrastructure improvements; to reduce agreement processing and waiting time; additional locators to accommodate tremendous increase in excavation in Miami-Dade County.
- Finance - 7 Positions - Positions to increase internal control over financial transactions due to Enterprise Resource Planning (ERP) and Enterprise Asset Management System (EAMS) implementation; and to improve application development for Plans Review, New Business and Contracts Administration
- Wastewater - 26 Positions - Positions needed to properly operate and maintain wastewater treatment plants and sewer collection system including pump stations; provide additional maintenance staffing to support the increase in plant equipment and services resulting from the completion and/or implementation of the various Departmental Master/Business Plan for wastewater projects; for peak flow facility improvements and system growth; for large diameter and high risk pipeline inspection; for maintenance of telemetry, electronic and or instrument-related work at pump stations and to address emergencies in a more effective and timely manner; for Aerial Canal Crossing Unit performing painting, structural repairs, graffiti removal and fan-guard installment or replacements; for developing and keeping pump station maintenance schedules, work and safety plans, and coordinating maintenance activities; to maintain compliance while reducing overtime in Sewer Collection

- Water - 39 Positions - Positions needed to ensure quality of our drinking water; to address present deficiency in water plants tank cleaning; for water plant and lime plant to address rotating shifts; new and additional operational and maintenance assignments; strengthen internal controls by ensuring 100% compliance with drinking water standards and compliance with regulatory standards; to ensure compliance for peak flow projects, odor control, reuse feasibility study, and maintenance of all federal, state and local permits in good standing; for sidewalk restoration project used to repair broken meter boxes; to improve service to customers after normal working hours, for increased number of requests for turn-ons; to eliminate the rear easement mains in customers' properties and in alleys; install new water mains in front of the properties; increase fire protection, and provide better service in the installation of new services, services for road projects and reduce overtime. - Department Total - 98 Positions
- Initiate and promote both water conservation and/or use of the future reuse infrastructure in order to reduce the use of limited potable water resource
- The latest financial forecast indicates WASD will require increases in their water and wastewater rates beyond the maintenance index percentage that would only provide sufficient funding to cover current and projected O&M expenditures. The increase would be used to address both the plant and infrastructure repairs, replacement, and improvements that were delayed over that last several years as well as the drain of the department reserves. Without the increased funding, a negative outlook and/or rating from the bond rating agencies on future Water and Wastewater bond sales may occur. The implication being that future bond sales would be at a premium interest rate
- In 2003, the Board approved the Multi-Year Water and Sewer Capital Improvement Master Plan that was developed to meet the County's needs for services through 2020. The Master Plan envelops numerous schedules and capital programs. The Department has had to prioritize its capital programs giving preference to those projects mandated by regulatory agencies. The Multi-Year Capital Improvement Plan has been revised to reprioritize and schedule it in accordance with the Utility's ability to design and construct the needed facilities. Implementation of the revised capital plan will require significant additional debt and associated rate adjustments
- The Department is currently restructuring its capital spending protocol to assure all existing bond funds are expended as expeditiously as possible and prior to assuming additional debt
- Reuse and alternative water supply projects are in the FY 2006-07 proposed Multi-Year Capital Plan presented as \$23.014 million of funded projects and \$1.09 billion of unfunded projects
- The cost associated with Reuse and the possible methods of funding for operating a reuse infrastructure throughout the County are in the process of being evaluated

Department Revenues:

		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
REVENUE	(\$ in 000s)	Actual	Actual	Actual	Budget	Projection	Proposed
PROP	Carryover	\$36,642	\$37,687	\$37,538	\$43,682	\$43,682	\$48,812
PROP	Delinquency, Billing, and Service Charges	\$9,094	\$9,070	\$8,844	\$8,386	\$8,885	\$8,974
PROP	Fire Protection and Fire Hydrant Fees	\$4,181	\$4,235	\$4,339	\$4,224	\$4,360	\$4,404
PROP	Maintenance Fees	\$185	\$185	\$190	\$176	\$191	\$193
PROP	Miscellaneous Non-Operating Revenue	\$33,213	\$19,742	\$14,132	\$11,124	\$13,503	\$13,491
PROP	Miscellaneous Revenues	\$2,685	\$2,698	\$3,601	\$3,253	\$3,617	\$3,655
PROP	Septic Tanks and High Strength Sewage	\$2,682	\$2,708	\$2,599	\$2,644	\$2,612	\$2,637
PROP	Transfer From Other Funds	\$54,445	\$47,889	\$27,454	\$77,742	\$41,531	\$38,986
PROP	Wastewater Revenue	\$198,821	\$206,816	\$212,128	\$209,526	\$228,186	\$235,643
PROP	Water Revenue	\$144,454	\$159,861	\$160,259	\$174,072	\$192,823	\$198,097
TOTAL REVENUE		\$486,402	\$490,891	\$471,084	\$534,829	\$539,390	\$554,892

FY 2006-07 department revenues are increasing by \$20.1 million or 3.7% from the FY 2005-06 Budget due primarily to:

- \$5.1 million increase in Carryover
 - \$588,000 increase in Delinquency, Billing, and Service Charges
 - \$180,000 increase in Fire Protection and Fire Hydrant Fees
 - \$2.4 million increase in Miscellaneous Non-Operating Revenue
 - \$402,000 increase in Miscellaneous Revenues
 - (\$38.8) million decrease in Transfer From Other Funds
 - \$26.1 million increase in Wastewater Revenue
 - \$24.0 million increase in Water Revenue
- Over the five (5) year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$68.5 million or 14.1% due primarily to:
 - \$12.2 million increase in Carryover
 - (\$120,000) decrease in Delinquency, Billing, and Service Charges
 - \$223,000 increase in Fire Protection and Fire Hydrant Fees
 - (\$19.7) million decrease in Miscellaneous Non-Operating Revenue
 - \$970,000 increase in Miscellaneous Revenues
 - (\$15.5) million decrease in Transfer From Other Funds
 - \$36.8 million increase in Wastewater Revenue
 - \$53.6 million increase in Water Revenue

Department Expenditures:

	(\$ in 000s)	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
EXPENDITURES		Actual	Actual	Actual	Budget	Projection	Proposed
Salary		\$73,575	\$77,490	\$89,172	\$92,870	\$93,199	\$99,700
Overtime Salary		\$5,800	\$6,550	\$8,627	\$4,730	\$4,730	\$3,771
Fringe		\$39,470	\$39,959	\$53,043	\$53,390	\$53,578	\$55,330
Overtime Fringe		\$753	\$976	\$1,278	\$757	\$757	\$584
Other Operating		\$98,793	\$107,938	\$106,260	\$141,120	\$141,260	\$164,209
Capital		\$69,099	\$48,938	\$26,039	\$0	\$53,550	\$58,612
TOTAL OPERATING EXPENDITURES		\$287,490	\$281,851	\$284,419	\$292,867	\$347,074	\$382,206
Debt Services		\$121,101	\$110,386	\$115,282	\$123,521	\$115,164	\$118,753
Reserves		\$0	\$0	\$0	\$48,812	\$0	\$53,933
Transfers		\$8,072	\$29,476	\$0	\$64,030	\$0	\$0
OthNonOper		\$0	\$0	\$0	\$5,599	\$5,472	\$0
TOTAL EXPENDITURES		\$416,663	\$421,713	\$399,701	\$534,829	\$467,710	\$554,892

- FY 2006-07 department expenditures are increasing by \$20.1 million or 3.8% from the FY 2005-06 Budget due to:
 - \$6.8 million increase in Salary
 - (\$959,000) decrease in Overtime Salary
 - \$1.9 million increase in Fringe
 - (\$173,000) decrease in Overtime Fringe
 - \$23.1 million increase in Other Operating
 - \$58.6 million increase in Capital
 - (\$4.7) million decrease in Debt Services
 - \$5.1 million increase in Reserves
 - (\$64.0) million decrease in Transfers
 - (\$5.6) million decrease in Other Non-Operating
- Over the five (5) year period from FY 2002-03 to FY 2006-07, expenditures will have increased by \$138.2 million or 33.2% as follows:
 - \$26.1 million increase in Salary
 - (\$2.0) million decrease in Overtime Salary
 - \$15.7 million increase in Total Fringes
 - \$65.4 million increase in Other Operating
 - (\$10.5) million decrease in Capital
 - (\$2.3) million decrease in Debt Services
 - \$53.9 million increase in Reserves
 - (\$8.1) million decrease in Transfers

Grant Funding:

(\$ in 000s)		Description of Grant (Including allowable uses and restrictions)			FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
Fund Source	Name of Grant *		Start Date	End Date	Budget	Required Match	Proposed	Required Match
FEDGRANT	State Tribal (STAG) Special Purpose Grant (XP-97415801-0)	National Sanitary Sewer Overflow (SSO) Abatement Demonstration Project Studies Survey, Investigation and Special Purpose	6/1/2001	5/30/2006	\$783	\$1,423	\$0	\$0
FEDGRANT	Special Appropriation Water Infrastructure Grant (XP-97444002)	Construct Ultraviolet Light Disinfection Facility at the West and Southwest Wellfields	6/17/2002	6/1/2008	\$250	\$1,221	\$233	\$1,204
FEDGRANT	FY 2002 Federal Appropriations Grant (XP-97481303-0)	Water and Wastewater Treatment Plants, Collection Systems and Pipeline Improvements	9/1/2003	12/31/2008	\$1,200	\$1,192	\$2,600	\$2,384
OTHERGRANT	State of Florida Office of Tourism, Trade and Economic Development/Enterprise, FL. (Dig-99-02)	Design of Water and Wastewater Facilities/Homestead Air Reserve Base	9/18/2001	1/31/2007	\$23	\$0	\$0	\$0
OTHERGRANT	School Board (95ED-3M-11-23-03-047)	Construct Aviation Training Facility at Homestead Air Force Base	9/30/1997	6/30/2005	\$400			
OTHERGRANT	EDA (EDA04-49-04021)	Construct Aviation Training Facility at Homestead Air Force Base	4/20/1994	3/30/2006	\$1,300			
OTHERGRANT	2003-2004 South Florida Water Management District - AWS Funding Program (Dg040563)	Construct UV Disinfection Facilities at the West Wellfield	11/17/2003	11/16/2006	\$0	\$0	\$200	\$1,853
OTHERGRANT	2003-2004 South Florida Water Management District - AWS Funding Program (Dg040566)	Construct UV Disinfection Facilities at the Southwest Wellfield	11/17/2003	11/16/2006	\$0	\$0	\$100	\$2,049
OTHERGRANT	2005-2006 South Florida Water Management District - AWS Funding Program (Dg061144)	Construct Southwest Wellfield Aquifer Storage and Recovery Monitoring Well	9/30/2005	9/30/2006	\$150	\$577	\$0	\$0
OTHERGRANT	Enterprise Florida Grant	Construct Aviation Training Facility at Homestead Air Force Base (Dig-06-01) (Pending BCC Approval)	2/1/2006	2/1/2007	\$117			

Payments to Other Departments:

(\$ in 000s)

Department (to)	Reason and Source	Confirmed?	FY 2002- 03	FY 2003- 04	FY 2004- 05	FY 2005- 06	FY 2005- 06	FY 2006-07 Base Budget Submission
			Actual	Actual	Actual	Budget	Projection	
Non- Departmental	Equity Return	No	\$32,052	\$31,640	\$27,701	\$22,868	\$22,868	\$0
Non- Departmental	Administrative Reimbursement	No	\$10,206	\$11,091	\$11,052	\$13,737	\$13,737	\$13,790
County Attorney's Office	County Attorney's Office for Legal Services	No	\$200	\$200	\$250	\$250	\$250	\$0
Environmental Resources Management	Community-based Organization	No	\$271	\$204	\$250	\$250	\$250	\$250
Board of County Commissioners	Office of Intergovernmental Affairs	No	\$110	\$115	\$115	\$115	\$115	\$115
Communications	Promotional Spots	No	\$0	\$125	\$125	\$85	\$85	\$85
Communications	Community Periodical Programs	No	\$0	\$0	\$65	\$65	\$65	\$65
Employee Relations	Shared Service Analyst Position	No	\$0	\$0	\$0	\$30	\$30	\$30
Employee Relations	Employee Relations for Payroll Services	No	\$65	\$89	\$62	\$62	\$62	\$62
Board of County Commissioners	Office of Commissioner Auditor	No	\$18	\$17	\$17	\$17	\$17	\$17
Capital Outlay Reserve	Building and Permitting Consortium and Cost Sharing	No	\$0	\$0	\$0	\$0	\$0	\$219
Consumer Services	Fl. Yards and Neighborhood Programs	No	\$25	\$18	\$0	\$0	\$0	\$0
Total Transfer to other Departments			\$42,947	\$43,499	\$39,637	\$37,479	\$37,479	\$14,633

- FY 2006-07 payments to other departments are decreasing by (\$22.8) million or (61%) from the FY 05-06 Budget due primarily to:
- - (\$22.9) million decrease to Non Departmental (Equity Return)
 - (\$250,000) decrease to the County Attorney's Office
 - \$105,000 increase to the Inspector General
 - \$219,000 increase to Capital Outlay Reserve
- Over the five (5) year period FY 2002-03 to FY 2006-07, payments to other departments have decreased by (\$28.3) million or (65.9%) due primarily to:

- (\$32.1) million decrease to Non Departmental (Equity Return)
- \$3.6 million increase to Non Departmental (Administrative Reimbursement)
- (\$200,000) decrease to the County Attorney's Office
- \$150,000 increase to Communications
- \$219,000 increase to Capital Outlay Reserve

Personnel Positions and Salaries and Fringes:

FY 2006-2007 personnel costs total \$159.4 million, which includes \$99.7 of salaries, \$55.9 million of fringes and \$3.8 of overtime.

FY 2006-2007 personnel costs are increasing by \$7.7 million or 5.1% from the FY 2005-06 Budget. For FY 2006-07, the department has 2,702 positions budgeted, which is an increase of 98 positions from the FY 2005-06 Budget.

Vacant Personnel Positions:

As of June 30, 2006, there are 206 reported vacancies.

Proposed Efficiencies:

Activity	(\$ in 000s)	Implementation Date *	FY 2005-06			FY 2006-07		
	Description of Efficiency / Improvement		Net Value	Net Positions	Performance Impact	Net Value	Net Positions	Performance Impact
Planning, Innovation and Compliance	Increased productivity and decreased need for temporary assistance	10/1/2005	8	-1	Efficiency Improvement	8	-1	Efficiency Improvement
Planning, Innovation and Compliance	Reduce the number of hard copy newsletters and send information electronically	10/1/2005	1	0	Efficiency Improvement	1	0	Efficiency Improvement
Wastewater Collection and Treatment	Paralleling agreement that changes loads from FPL source to co-generator	4/1/2006	0	0	Efficiency Improvement	80	0	Efficiency Improvement
Water Production and Distribution	Repair water leak equipment with in-house forces	11/1/2004	28	0	Saving in labor and material costs	28	0	Saving in labor and material costs
Engineering and Construction	Standardized symbols that WASD provides to developers and other government agencies during Plat & other committee meetings	3/15/2006	23	0	Saving in labor cost	23	0	Saving in labor cost
Engineering and Construction	Sewage system capacity and improvements recommendations for donations/new constructions	3/15/2006	0	0	Avoid spillage clean up, fines, and additional cost for system upgrading	0	0	Avoid spillage clean up, fines, and additional cost for system upgrading

Activity	(\$ in 000s)	Implementation Date *	FY 2005-06			FY 2006-07		
	Description of Efficiency / Improvement		Net Value	Net Positions	Performance Impact	Net Value	Net Positions	Performance Impact
Water Production and Distribution	Reduction of monitoring for lead & copper analysis	1/1/2006	8	0	Saving in analytical costs	8	0	Saving in analytical costs
Wastewater Collection and Treatment	Rehabilitation of floating fiberglass covers	10/1/2003	0	0	Improved performance of equipment and reduced replacement cost	0	0	Improved performance of equipment and reduced replacement cost
Wastewater Collection and Treatment	Use wood flex coupling on oxygen train mixers	10/1/2005	0	0	Improved plant equipment, decreased equipment maintenance. Avoid mix of oxygen and grease/oil, and improving safety	0	0	Improved plant equipment, decreased equipment maintenance. Avoid mix of oxygen and grease/oil and improving safety
Water Production and Distribution	Retrofit valve actuator with a new model K-tork brand in water treatment plants	8/18/2005	0	0	Improved equipment operation in water treatment plants	0	0	Improved equipment operation in water treatment plants
Wastewater Collection and Treatment	Monitor and repair corroded floridian aquifer monitoring wells	10/1/2004	72	0	Saving in contractor labor cost	0	0	Saving in contractor labor cost
Planning, Innovation and Compliance	Reduce the number of lights used in Douglas building, reducing electrical cost	10/12/2005	2	0	Efficiency improvement	2	0	Efficiency Improvement
Administration	Implement ERP system to reduce timeline for processing requisitions from 5 days to 3 days	7/26/2006	0	0	Increased productivity	0	0	Increased productivity
Planning, Innovation and Compliance	Integrated web tool to manage projects and to provide resources and processes to participants of Pump Station Improvement Program	6/1/2006	87	0	Saving in labor cost	87	0	Saving in labor cost
Planning, Innovation and Compliance	Integrate web tool for document control correspondence (CCN) for instantaneous retrieval of Consent Decrees & Orders compliance documentation	4/24/2006	49	0	Saving in labor cost	49	0	Saving in labor cost

Activity	(\$ in 000s)	Implementation Date *	FY 2005-06			FY 2006-07		
	Description of Efficiency / Improvement		Net Value	Net Positions	Performance Impact	Net Value	Net Positions	Performance Impact
Planning, Innovation and Compliance	Integrate management tools for Consent Decrees & Orders using enterprise web application to track compliance milestones and regulatory requirements	4/28/2006	0	-1	Efficiency Improvement	75	-1	Efficiency Improvement
Finance and Customer Service	Implement of ERP system to improve financial management	3/1/2006	0	0	Improved financial system through information technology	0	0	Improved financial system through information technology
Finance and Customer Service	Pilot of wireless laptops for CIS Field Operations	4/1/2006	0	0	Increased productivity	0	0	Increased productivity
Finance and Customer Service	Automate run-time and pumps star reports for the well fields ensuring proper operation, and verification of compliance & permitting regulations	4/29/2006	0	0	Efficiency improvement	0	0	Efficiency Improvement
Finance and Customer Service	Improve customer service response time by upgrading interactive voice response unit to interface with the symposium call center monitoring equipment	10/1/2006	0	0	Improve customer service and reduce customer response time	0	0	Improve customer service and reduce customer response time
Planning, Innovation and Compliance	Implement Energy Star Power management program, which places all WASD computer monitors into low power sleep mode after 20 minutes of inactivity	11/17/2005	30	0	Energy savings	45	0	Energy savings
Administration	Hire a consultant and assigned a transition team to review and make recommendations to improve the department organizational, structure, functionality, and accountability	7/1/2006	0	0	Improved the department performance	0	0	Improved the department performance

Activity	(\$ in 000s)	Implementation Date *	FY 2005-06			FY 2006-07		
	Description of Efficiency / Improvement		Net Value	Net Positions	Performance Impact	Net Value	Net Positions	Performance Impact
Planning, Innovation and Compliance	Completed the Florida Sterling Challenge application, and site review to assist with improving the overall performance of the department	12/1/2005	0	0	Improve the department performance	0	0	Improve the department performance
Finance and Customer Service	Consolidate email servers reducing the number of licenses from five to two licenses	1/1/2005	10	0	Efficiency improvement	10	0	Efficiency improvement
Administration	Procurement dialogue with WASD divisions representatives to identify contract requirements for better procurement of good & services	6/1/2006	0	0	Efficiency Improvement	0	0	Efficiency Improvement
Finance and Customer Service	Consolidate file servers to more powerful ones, reducing management and maintenance costs	1/1/2005	0	0	Efficiency Improvement	0	0	Efficiency Improvement
Totals			318	-2		416	-2	

Budget Adjustments:

There are no budget adjustments anticipated.

Water and Sewer Department Review of Selected Line Items

(\$\$'s in 000's)

Item No.	Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Proposed
1	Chemicals and Lime		\$7,220	\$9,996	\$12,340	\$18,667	\$18,667	\$20,513
2	Electricity		\$18,997	\$21,770	\$24,801	\$22,834	\$22,834	\$33,404
3	Insurance Costs		\$5,702	\$5,069	\$4,629	\$8,080	\$8,080	\$8,280
4	Natural Gas		\$5,131	\$4,566	\$6,068	\$6,490	\$6,490	\$8,511
5	Security Service		\$6,693	\$6,026	\$6,346	\$7,053	\$7,053	\$7,085
6	Travel		\$147	\$61	\$70	\$295	\$295	\$335
7	Contract Temporary Employee Costs		\$1,260	\$770	\$885	\$666	\$666	\$648
8	Administrative Reimbursement	Administrative Reimbursement	\$10,206	\$11,091	\$11,052	\$13,737	\$13,737	\$13,790
9	Audit and Management Services	Audit and Management Services for Audit Services	\$400	\$400	\$440	\$440	\$440	\$440
10	Capital Outlay Reserve	Sewer Connections at Park Facilities	\$5,375	\$6,259	\$0	\$0	\$0	\$0
11	Community-Based Organizations			\$204	\$250	\$250	\$250	\$250

Comments/Additional Details for Highlight Line Items:

1. Included in "Chemicals and Lime" are Chlorine, Liquid Caustic Soda, Hydrogen Peroxide, and Polymers. Variances in Chemicals and Lime are due to increase in costs and limited availability of natural resources; as well as, the cost associated with the transporting all this types of chemicals.
2. Variances in Electrical Service costs are mainly due to increases in fuel rate and storm recovery fees.
3. Variances in Insurance Costs due to higher self-insurance costs anticipated for FY 2005-06 and FY 2006-07.

Water and Sewer Department Review of Selected Line Items

4. Variances in Natural Gas due to increase in cost per therm (unit of measure), and like chemicals the cost of transporting the resource. This line item like "Chemical"; "Electrical"; "Insurance cost"; and even to a lesser extent "Travel cost" have all experience increases due to the Hurricanes that have hit the gulf coast and Florida in the last 2 years and the effect they have had on the oil/natural gas production facilities and transportation infrastructure as well as the world price of oil increases.
5. Variances in Security Services are due to anticipated increases in level of security guards at water and wastewater plants.
6. Variances in Travel are dependent on seminars, workgroups, and conferences offered for each year along with costs of air fares and hotel lodging rates of city hosting events. Additionally, the Department expects to travel more in order negotiate with South Florida Water Management District (SFWMD); DEP and other State agencies that are involved in water and wastewater regulations.
7. Variances in Contract Temporary Employee costs due to department directive to reduce amount of contracted temporary help.
8. Administrative Reimbursement fee is calculated based on a percentage of total budgeted; and with increases in the total budget the OSBM calculated fee will increase. In general the fee is used for the support provided other county agencies and departments to WASD- the list can be provided by OSBM.
9. Audit and Management Services fee determined by services performed.
10. Capital Outlay Reserves include payment to Parks and Recreations for construction of sewer connections in various parks facilities.
11. Community-Based Organizations (CBO) fee is paid to DERM so they can distribute and monitor the CBO that perform environmental protection activities.

Capital Projects:

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

6/13/06

DEPARTMENT: **Water and Sewer**

(\$ in 000s)	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
County Bonds/Debt										
Bond Anticipation Notes	0	0	0	69,000	0	0	0	0	0	69,000
Building Better Communities GOB Program	28,823	28,823	5,535	4,297	9,257	12,690	3,690	4,425	144,003	212,720
Future Wastewater Revenue Bonds	0	0	0	0	337,365	0	0	308,459	312,338	958,162
Future Water Revenue Bonds	0	0	0	0	173,428	0	0	148,652	67,410	389,490
State Revolving Loan Wastewater Program	0	801	0	0	55,000	45,000	0	0	0	100,801
State Revolving Loan Water Program	0	52,830	0	0	0	0	0	0	0	52,830
Wastewater Revenue Bonds Series 1994	0	39,485	0	0	0	0	0	0	0	39,485
Wastewater Revenue Bonds Series 1995	0	29,105	0	0	0	0	0	0	0	29,105
Wastewater Revenue Bonds Series 1997	0	96,289	0	0	0	0	0	0	0	96,289
Wastewater Revenue Bonds Series 1999	0	42,305	0	0	0	0	0	0	0	42,305
Water Revenue Bonds Series 1994	0	18,564	0	0	0	0	0	0	0	18,564
Water Revenue Bonds Series 1995	0	19,725	0	0	0	0	0	0	0	19,725
Water Revenue Bonds Series 1997	0	35,525	0	0	0	0	0	0	0	35,525
Water Revenue Bonds Series 1999	0	45,964	0	0	0	0	0	0	0	45,964
Total:	28,823	409,416	5,535	73,297	575,050	57,690	3,690	461,536	523,751	2,109,965

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

6/13/06

DEPARTMENT: **Water and Sewer**

(\$ in 000s)	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
County Proprietary Operations										
Fire Hydrant Fund	2,100	10,331	2,472	2,498	2,523	2,549	2,576	2,602	2,629	28,180
Wastewater Renewal Fund	34,450	87,644	36,000	36,000	54,000	54,000	54,000	54,000	54,000	429,644
Wastewater Special Construction Fund	0	5,707	0	0	0	0	0	0	0	5,707
Water Renewal and Replacement Fund	20,760	102,370	24,000	24,000	36,000	36,000	36,000	36,000	36,000	330,370
Water Special Construction Fund	0	4,427	0	0	0	0	0	0	0	4,427
Total:	57,310	210,479	62,472	62,498	92,523	92,549	92,576	92,602	92,629	798,328

(\$ in 000s)	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Federal Government										
EPA Grant	0	0	1,000	1,380	1,500	0	0	0	0	3,880
Total:	0	0	1,000	1,380	1,500	0	0	0	0	3,880
Impact Fees/Exactions										
Wastewater Connection Charges	25,000	90,572	25,000	30,000	30,000	34,088	30,000	30,000	20,600	290,260
Water Connection Charges	6,128	22,263	6,019	6,192	6,028	6,015	6,054	3,747	1,190	57,508
Total:	31,128	112,835	31,019	36,192	36,028	40,103	36,054	33,747	21,790	347,768
Other County Sources										
Miscellaneous - Other County Sources	0	300	0	0	0	0	0	0	0	300
Total:	0	300	0	0	0	0	0	0	0	300
Department Total:	117,261	733,030	100,026	173,367	705,101	190,342	132,320	587,885	638,170	3,260,241

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY
2006-07 Proposed Capital Budget and Multi-Year Capital Plan

6/13/2006

DEPARTMENT: Water and Sewer**Neighborhood and Unincorporated Area Municipal Services**

(\$ in 000s)			PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Wastewater Projects											
CENTRAL DISTRICT UPGRADES - WASTEWATER TREATMENT PLANT		7,335	2,806	3,585	849	1,598	1,022	9,419	20,456	47,070	
CENTRAL MIAMI-DADE WASTEWATER TRANSMISSION MAINS AND PUMP STATION IMPROVEMENTS		690	350	1,486	4,100	4,000	4,000	21,000	42,970	78,596	
CORROSION CONTROL FACILITIES IMPROVEMENTS		8,600	958	912	1,200	1,550	1,034	1,569	0	15,823	
GRAVITY SEWER RENOVATIONS		18,663	10,698	13,241	4,650	4,150	4,150	2,650	4,749	62,951	
LIFT STATION UPGRADES AND STRUCTURAL MAINTENANCE IMPROVEMENTS		9,038	2,873	12,105	10,134	9,734	9,734	9,734	9,734	73,086	
NORTH DISTRICT UPGRADES - WASTEWATER TREATMENT PLANT		1,454	889	450	0	300	75	917	1,708	5,793	
NORTH MIAMI-DADE WASTEWATER TRANSMISSION MAINS AND PUMP STATIONS IMPROVEMENTS		2,787	623	0	0	0	0	0	0	3,410	
PEAK FLOW MANAGEMENT FACILITIES		21,050	23,058	18,700	8,978	44,024	6,156	36,673	356,690	515,329	
PUMP STATION GENERATORS AND MISCELLANEOUS UPGRADES		2,262	133	143	3,917	6,550	3,333	1,333	2,667	20,338	
PUMP STATION IMPROVEMENTS PROGRAM		29,097	12,984	4,602	3,676	7,981	8,343	12,640	11,360	90,683	
SANITARY SEWER SYSTEM EXTENSION		18,237	5,267	12,080	14,930	19,248	14,569	14,089	91,911	190,331	
SANITARY SEWER SYSTEM IMPROVEMENTS		505	522	780	780	780	780	780	780	5,707	
SOUTH DISTRICT WASTEWATER TRANSMISSION MAINS AND PUMP STATIONS IMPROVEMENTS		0	100	900	1,000	2,000	2,000	313	3,487	9,800	
SOUTH DISTRICT UPGRADES - WASTEWATER TREATMENT PLANT		4,557	3,406	5,401	100	101	58	831	15,736	30,190	
SOUTH DISTRICT WASTEWATER TREATMENT PLANT - HIGH LEVEL DISINFECTION		16,602	13,491	103,188	202,899	154,219	10,539	0	4,600	505,538	
SOUTH DISTRICT WASTEWATER TREATMENT PLANT EXPANSION - PHASE III		0	0	0	1,500	3,500	7,000	32,000	51,000	95,000	
WASTEWATER GENERAL MAINTENANCE AND OFFICE FACILITIES		8,036	3,200	2,649	8,247	12,653	13,970	11,900	27,820	88,475	
WASTEWATER SYSTEM MAINTENANCE AND UPGRADES		2,609	5,696	3,142	3,330	3,530	3,742	3,966	4,204	30,219	
WASTEWATER TELEMETERING SYSTEM		2,516	125	0	0	0	0	0	0	2,641	
WASTEWATER TREATMENT PLANT AUTOMATION ENHANCEMENTS		1,613	392	500	1,871	1,163	0	2,860	6,574	14,973	
WASTEWATER TREATMENT PLANTS EFFLUENT REUSE		291	6,288	16,435	0	0	0	0	0	23,014	
WASTEWATER TREATMENT PLANTS MISCELLANEOUS UPGRADES		165	150	1,500	0	0	0	2,664	11,047	15,526	
WASTEWATER TREATMENT PLANTS REPLACEMENT AND RENOVATION		14,166	6,555	15,296	17,699	18,039	19,421	20,196	19,652	131,024	
WATER EQUIPMENT AND VEHICLES		18,227	14,472	12,558	11,967	9,233	9,234	9,234	9,234	94,159	

7/7/2006

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY
2006-07 Proposed Capital Budget and Multi-Year Capital Plan

6/13/2006

DEPARTMENT: Water and Sewer**Neighborhood and Unincorporated Area Municipal Services**

(\$ in 000s)			PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
WATEWATER ENGINEERING STUDIES			10,499	3,281	1,434	0	0	0	0	0	15,214
Water Projects											
AQUIFER STORAGE RECOVERY - WELLFIELDS			1,925	2,088	2,071	5,007	4,500	0	0	8,500	24,091
CENTRAL MIAMI-DADE WATER TRANSMISSION MAINS IMPROVEMENTS			607	1,650	743	0	0	0	923	29,135	33,058
NORTH MIAMI-DADE WATER TRANSMISSION MAIN IMPROVEMENTS			1,321	3,000	0	4,400	2,100	1,179	0	2,700	14,700
SAFE DRINKING WATER ACT MODIFICATIONS			35,879	5,050	3,375	0	0	0	0	0	44,304
SAFE DRINKING WATER ACT MODIFICATIONS			1,052	142	0	250	500	250	0	2,900	5,094
SOUTH MIAMI HEIGHTS WATER TREATMENT PLANT AND WELLFIELD			9,254	10,026	30,652	42,611	38,863	21,033	5,835	450	158,724
SOUTH MIAMI-DADE WATER TRANSMISSION MAINS IMPROVEMENTS			0	0	0	0	0	0	0	15,000	15,000
WASTEWATER EQUIPMENT AND VEHICLES			12,233	10,601	8,279	8,417	8,786	8,786	8,785	8,785	74,672
WASTEWATER TREATMENT PLANTS MISCELLANEOUS UPGRADES			1,000	2,500	2,000	0	0	0	0	0	5,500
WATER DISTRIBUTION SYSTEM EXTENSION ENHANCEMENTS			46,011	13,238	17,290	15,142	15,752	15,116	10,860	71,748	205,157
WATER ENGINEERING STUDIES			3,006	2,153	1,668	0	0	0	0	0	6,827
WATER GENERAL MAINTENANCE AND OFFICE FACILITIES			9,351	1,854	1,950	7,000	10,437	8,456	10,265	13,741	63,054
WATER MAIN EXTENSIONS			1,295	1,300	305	306	305	306	305	305	4,427
WATER SYSTEM FIRE HYDRANT INSTALLATION			3,875	3,050	3,545	4,354	3,900	3,900	1,900	3,656	28,180
WATER SYSTEM IMPROVEMENTS			1,128	500	378	0	0	0	0	0	2,006
WATER SYSTEM MAINTENANCE AND UPGRADES			9,867	11,289	8,099	8,585	9,100	9,646	10,225	10,840	77,651
WATER TELEMETERING SYSTEM ENHANCEMENTS			3,134	125	0	0	0	0	0	0	3,259
WATER TREATMENT PLANT - ALEXANDER ORR, JR. EXPANSION			11,833	3,928	4,642	6,424	5,411	7,078	12,067	31,820	83,203

(\$ in 000s)			PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
WATER TREATMENT PLANT - HIALEAH/PRESTON IMPROVEMENTS			376	1,250	3,624	5,696	5,567	5,369	12,737	33,387	68,006
WATER TREATMENT PLANTS REPLACEMENT AND RENOVATIONS			7,929	8,136	11,636	11,636	11,081	10,636	10,637	10,637	82,328
WELLFIELD IMPROVEMENTS			6,985	10,300	9,200	7,850	5,465	6,500	7,942	41,868	96,110
	Department Total:		367,060	210,497	340,544	429,505	426,120	217,415	287,249	981,851	3,260,241

Department of Business Development Summary of FY 2006-07 Budget Submission

Issues impacting the department's FY 2006-07 budget include:

Department Issue:

- Completed the Management Review Process for two departmental divisions by Consultants (MGT) December 2005. Implement recommendations utilizing an in-house phased in process improvement

Activity Issues:

Administration

- Develop Living Wage Program outreach efforts
- Properly staff to monitor compliance as mandated by the living wage ordinance

Contract Compliance

- Properly staff for the anticipated increase in the number of procurement projects as a result of the new SBE program.
- Out-stationed staff will no longer be funded by PAC after FY05-06, transitioning to the South Dade Cultural Arts project

Contract Review and Analysis

- Review pre-compliance process for streamlining opportunities

Management Information Systems

- Develop a Living Wage Program application that tracks employee payment data in conjunction with national trends and a position to input, maintain and report data related to this activity
- Programming/analyst position to design, develop and implement SBE Program application components and various departmental applications enhancements and maintenance.

Promote the Growth of Small Firms

- Developed a partnership (includes a Letter of Guarantee by the County) with Continental Bank to provide Lines of Credit to CSBEs projected to be implemented by April 2006
- Implementation of a Bond Mentorship Training Program conducted by Broadlands (approved by the BCC on January 24, 2006) beginning March 16, 2006
- Retained Broadlands consultants to assist CSBEs involving their claims at MDAD (North Terminal Program). Final report submitted February with recommendations and progress

Department Revenues:

(\$ in 000s)		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
REVENUE		Actual	Actual	Actual	Budget	Projection	Proposed
CW	General Fund Countywide	\$967	\$949	\$911	\$787	\$787	\$4,961
UMSA	General Fund UMSA	\$0	\$0	\$0	\$370	\$370	\$2,126

(\$ in 000s)		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
REVENUE		Actual	Actual	Actual	Budget	Projection	Proposed
PROP	Capital Working Fund	\$5,191	\$6,284	\$7,751	\$6,990	\$5,787	\$0
PROP	Carryover	\$33	\$249	\$628	\$628	\$1,623	\$0
PROP	Certification Fees	\$49	\$45	\$38	\$63	\$40	\$45
PROP	Contract Monitoring Fees	\$0	\$0	\$0	\$0	\$0	\$1,500
TOTAL REVENUE		\$6,240	\$7,527	\$9,328	\$8,838	\$8,607	\$8,632

- FY 2006-07 departmental revenues are decreasing by (\$206,000) or (2.3%) from the FY 2005-06 Budget due primarily to:
 - \$5.9 million increase in the General Fund
 - (\$7.0) million decrease in Capital Working Fund
 - (\$628,000) decrease in Carryover
 - \$1.5 million increase in Contract Monitoring Fees
- Over the five (5) year period from FY 2002-03 to FY 2006-07, departmental revenues will have increased by \$2.4 million or 38.3% due primarily to:
 - \$6.1 million increase in the General Fund
 - (\$5.2) million decrease in Capital Working Fund
 - \$1.5 million increase in Contract Monitoring Fees

Departmental Expenditures:

(\$ in 000s)		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
EXPENDITURES		Actual	Actual	Actual	Budget	Projection	Proposed
	Salary	\$4,711	\$4,605	\$5,147	\$5,272	\$5,104	\$5,585
	Overtime Salary	0	0	0	0	0	0
	Fringe	\$191	\$1,184	\$1,336	\$1,480	\$1,505	\$1,675
	Overtime Fringe	0	0	0	0	0	0
	Other Operating	\$1,021	\$1,051	\$1,191	\$2,019	\$1,928	\$1,302
	Capital	\$68	\$59	\$31	\$67	\$70	\$70
TOTAL OPERATING EXPENDITURES		\$5,991	\$6,899	\$7,705	\$8,838	\$8,607	\$8,632
	Debt Services	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0
	OthNonOper	0	0	0	0	0	0
	IntraDepartmental	0	0	0	0	0	0
TOTAL EXPENDITURES		\$5,991	\$6,899	\$7,705	\$8,838	\$8,607	\$8,632

- FY 2006-07 total departmental expenditures are decreasing by (\$206,000) or (2.3%) from FY 2005-06 Budget due primarily to:
 - \$313,000 increase in Salary
 - \$195,000 increase in Fringes
 - (\$717,000) decrease in Other Operating
- Over the 5 year period from FY 2002-03 to FY 2006-07, total departmental expenditures will have increased by \$2.6 million or 44.1% due primarily to:
 - \$874,000 increase in Salary
 - \$1.5 million increase in Fringes
 - \$281,000 increase in Other Operating

Payments To Other Departments:

			FY 2002- 03	FY 2003- 04	FY 2004- 05	FY 2005-06	FY 2005- 06	FY 2006-07
(\$ in 000s)								
Department (to)	Reason and Source	Confirmed?	Actual	Actual	Actual	Budget	Projection	Base Budget Submission
County Attorney's Office	County Attorney's Office - Legal Services	No	\$50	\$50	\$60	\$60	\$60	\$0
Communications	Communications Department - Promotional Spots Program	No	\$0	\$50	\$50	\$50	\$50	\$50
Total Transfer to other Departments			\$50	\$100	\$110	\$110	\$110	\$50

- FY 2006-07 total payments to other departments are decreasing by (\$60,000) or (55.0%) due to the County Attorney's Office.
- Over the five (5) year period from FY 2002-03 to FY 2006-07, payments to other departments are remaining the same as the FY 2005-06 Budget.

Payments From Other Departments:

(\$ in 000s)			FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
Department (from)	Reason and Source	Confirmed?	Actual	Actual	Actual	Budget	Projection	Base Budget Submission
Performing Arts Center	One(1) Outstationed CC2	No	\$52	\$65	\$71	\$71	\$71	\$0
Total Transfer from other Departments			\$52	\$65	\$71	\$71	\$71	\$0

- FY 2006-07 total payments from other departments are decreasing by (\$71,000) or (100%) due primarily to a decrease in payments from the Performing Arts Center for (one) outstationed position.
- Over the five (5) year period from FY 2002-03 to FY 2006-7, payments are increasing by (\$52,000) or (100%) due to the PAC.

Personnel Positions and Salaries and Fringes:

	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	105	105	102	101	101	101
Full-Time Positions Filled =	87	92	88		92	
Part-time FTEs Budgeted =	0	0	0	0	0	0

- FY 2006-07 personnel costs total \$7.3 million, which includes \$5.6 million of salaries, \$1.7 million of fringes and no overtime. The Department has 101 positions which remains the same staffing as in the FY2005-06 Budget.
- FY 2006-07 personnel costs are increasing by \$508,000 or 7.5% from the FY 2005-06 Budget.

Vacant Personnel Positions:

As of June 30, 2006, there are nine (9) vacancies reported.

Proposed New Efficiencies:

			FY 2005- 06			FY 2006- 07		
(\$ in 000s)								
Activity	Description of Efficiency / Improvement	Implementation Date *	Net \$ Value	Net Positions	Performance Impact	Net \$ Value	Net Positions	Performance Impact
Management Information Systems	Add divisional policies and procedures on in- house DBD website.	3/6/2006	5	0	Increases productivity and Reduces training staff's time with employees needing refresher courses and clearly defines job responsibilities.	10	0	Increases staff productivity and Reduces training staff's time with employees needing refresher courses and clearly defines job responsibilities.
Management Information Systems	Uploading Building Code data for outreach and use of website to promote programs	9/1/2006	3	0	Reduce cost of mail outs (2 major mail outs to all firms)	5	0	Reduce cost of mail outs (4 major mail outs to all firms)
Management Information Systems	Real-Time countywide access of NIGP information.	9/1/2006	10	0	Provides for the deliverance of services faster. Ord. 05-29 requires that a min. of 2 bids from a SBE/Micro certified firm. This can be access via the application.	15	0	Provides for the deliverance of services faster. Ord. 05-29 requires that a min. of 2 bids from a SBE/Micro certified firm. This can be access via the application.
Management Information Systems	Automate Management & Technical Assistance data.	9/1/2006	10	0	Reduce time that staff manually keeps and calculates statistically data by 25%. Increase productivity of five employees.	40	0	Reduce time that staff manually keeps and calculates statistically data by 25%. Increase productivity.
Totals			28	0		70	0	

Budget Amendments:

There are no budget amendments anticipated.

Capital Projects:

There are no capital projects reported.

Department of Business Development Review of Selected Line Items

(\$\$'s in 000's)

Item No.	Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Proposed
1	Contract Temporary Employee Costs	21510	\$105	\$70	\$59	\$50	\$50	\$50
2	Travel Costs	31210 & 31220	\$7	\$2	\$12	\$12	\$12	\$10
3	County Attorney's Office - Legal Services	26260	\$50	\$50	\$60	\$60	\$60	\$0
4	Communications Department - Promotional Spots Program	31420	\$0	\$50	\$50	\$50	\$50	\$50

Comments/Additional Details for Highlight Line Items:

1. Costs in prior years higher due to budgetary constraints, permanent employee Leave of Absences (LOAs) (2), promotions, departures and the development and implementation of new program initiatives. Phased down costs are attributed to limited current temp usage for permanent employee on (LOA), reclass of a vacant position to eliminate the need for temp, and the reduction of hours for an ill employee whose workloads impacts the efficient delivery of certification/re-certifications services.
2. Costs are associated with an increase in DBD's participation in the annual national American Contract Compliance Association conference (includes training workshops which cover many of DBD's program mandates), Unified Certification Program meetings (including size standard determination topics) held in Orlando, Daytona Beach and Washington, DC, the State of FL "OSD Matchmaker 2004" (DBD was asked to participate in this event which was geared to assist minority and women business owners to gain valuable exposure with public and private sector entities).
3. Costs are associated with County Attorney Office assistance via requests and or involvement on issues relating to mandated programs under DBD's oversight and/or administration. In FY 2006-07, the General fund will absorb the expenditure for legal services for this department.
4. Annual costs associated with the promotional spots for new program initiatives (Financial, Bonding, Management and Technical Assistance as well as other programs) updates and outreach.

7/7/2006

Office of Community and Economic Development Summary of FY 2006-07 Budget Submission

Issues impacting the department's FY 2006-07 budget include:

- Increased contract development, monitoring, and fiscal management of various projects including CDBG, HOME, Rental Rehabilitation, HODAG, EDI, CRP, Revolving Loan, Mom and Pop and Commission District projects while the CDBG administrative funding continues to decrease. This continues to be an issue for the department due to continued reduction in CDBG entitlement. The department attempted through its Policy Paper to cap the contract amount to \$25,000 to minimize the amount of contracts processed and monitored by the department. Additionally, the department requested increased general fund for more staff support for the Mom and Pop Program.
- Additional request of General Fund of \$189,000 from \$867,000 in FY 2005-06 to \$1.056 million in FY 2006-07 for the administering of non-CDBG projects. General Fund remained at the current level funding as a result of reduced non-CDBG responsibilities handled by the department. In the past, OCED handled all the Community Revitalization Area agenda items which are now the responsibility of the newly created Community Redevelopment Office.
- Reduce the number of agencies to be funded with Community Development Block Grants to those with viable projects and comply with the threshold of \$25,000 minimum by agency.
- The Department will no longer fund the County Attorney's Office in FY 2006-07 (\$161,000) but will continue to fund the OHP (\$179,000) for services rendered relating to historic preservation as required by the federal government.
- Funding from US HUD through the State without Administrative funding for future hurricane related expenses continues to be an issue. The federal government through the state has earmarked funding for Miami-Dade County for hurricane-related damages without any administrative funding.
- The County Manager's Office is currently working with the City of Miami to resolve issues relating to Parrot Jungle.

Department Revenues:**A) OPERATING BUDGET - REVENUES**

		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
		Actual	Actual	Actual	Budget	Projection	Proposed
REVENUE							
CW	General Fund Countywide	\$608	\$676	\$867	\$867	\$867	\$867
PROP	Abatement Fees	\$26	\$24	\$4	\$25	\$32	\$45
PROP	Carryover	\$8,270	\$6,233	\$7,333	\$3,232	\$12,659	\$8,452
PROP	Interest Income	\$11	\$0	\$0	\$0	\$2	\$0
PROP	Program Income	\$56	\$466	\$7,677	\$0	\$95	\$95
PROP	CDBG Carryover	\$26,354	\$24,981	\$23,278	\$17,240	\$26,948	\$26,948
PROP	HOME Carryover	\$22,433	\$20,676	\$24,728	\$20,184	\$31,301	\$22,964
FED	Federal Grants	\$0	\$315	\$555	\$0	\$0	\$0
FED	Community Development Block Grant	\$24,113	\$23,677	\$22,410	\$20,169	\$18,731	\$17,794
FED	Emergency Shelter Grant	\$777	\$882	\$866	\$866	\$862	\$862
FED	HOME	\$7,827	\$8,403	\$7,663	\$6,730	\$6,706	\$6,371
FED	CDBG Program Income	\$649	\$359	\$748	\$300	\$800	\$400
FED	HOME Program Income	\$1,089	\$1,533	\$1,173	\$900	\$900	\$900
TOTAL REVENUE		\$92,213	\$88,225	\$97,302	\$70,513	\$99,903	\$85,698

- FY 2006-07 Total Department Revenues are increasing by \$15.2 million or 21.5% from the FY 2005-06 Budget due primarily to:
 - \$5.2 million increase in Carryover
 - \$9.7 million increase in CDBG Carryover
 - \$2.8 million increase in HOME Carryover
 - (\$2.4) million decrease in Community Development Block Grants
 - (\$359,000) decrease in HOME
 - \$100,000 increase in CDBG Program Income

- Over the 5 year period from FY 2002-03 to FY 2006-07, revenues will have decreased by (\$6.5) million or (7.1%) due primarily to:
 - \$259,000 increase in General Fund Countywide
 - \$182,000 increase in Carryover
 - \$594,000 increase in CDBG Carryover
 - \$531,000 increase in HOME Carryover
 - (\$6.3) million decrease in Community Development Block Grant
 - (\$1.5) million decrease in HOME
 - (\$249,000) decrease in CDBG Program Income
 - (\$189,000) decrease in HOME Program Income

Department Expenditures:

A) OPERATING BUDGET - EXPENDITURES

	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Actual	Budget	Projection	Proposed
EXPENDITURES						
Salary	\$4,493	\$4,789	\$4,543	\$4,627	\$4,297	\$4,093
Overtime Salary	0	0	0	0	0	0
Fringe	\$1,048	\$1,172	\$1,235	\$1,306	\$1,239	\$1,255
Overtime Fringe	0	0	0	0	0	0
Other Operating	\$34,735	\$26,925	\$20,609	\$64,562	\$35,992	\$80,350
Capital	\$47	\$0	\$7	\$18	\$11	\$0
TOTAL OPERATING EXPENDITURES	\$40,323	\$32,886	\$26,394	\$70,513	\$41,539	\$85,698
Debt Services	0	0	0	0	0	0
Reserves	0	0	0	0	0	0
Transfers	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0
TOTAL EXPENDITURES	\$40,323	\$32,886	\$26,394	\$70,513	\$41,539	\$85,698

- FY 2006-07 Expenditures are increasing by \$15.2 million or 21.5% from the FY 2005-06 Budget due primarily to:
 - (\$534,000) decrease in Salary
 - \$15.8 million increase in Other Operating

- Over the 5 year period from FY 2002-03 to FY 2006-07, expenditures will have increased by \$45.4 million or 112.5% due primarily to:
 - (\$400,000) decrease in Salary
 - \$207,000 increase in Fringe
 - \$45.6 million increase in Other Operating

PAYMENTS TO OTHER DEPARTMENTS:

Department(to)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Base Budget Submission
County Attorney's Office	County Attorney's Office - Legal Services	No	\$0	\$160	\$161	\$161	\$161	\$0
Communications	Communications Department - Community Periodical Program	No	\$0	\$0	\$30	\$30	\$30	\$30
Communications	Communications Department - Promotional Spots Program	No	\$35	\$35	\$35	\$35	\$35	\$35
Board of County Commissioners	Board of County Commissioners - Office of Commission Auditor	No	\$0	\$0	\$4	\$4	\$4	\$4
Total Transfer to other Departments			\$35	\$195	\$230	\$230	\$230	\$69

- FY 2006-07 Total Payments to Other Departments are decreasing by (\$161,000) or (70%) due to the County Attorney's Office.
- Over the five (5) year period from FY 2002-03 to FY 2006-07, payments to Other Departments are increasing by \$34,000 or 97.1% due primarily to a \$30,000 increase in Communications

PERSONNEL POSITIONS and SALARIES and FRINGES:**B) POSITIONS**

	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	84	81	83	73	73	65
Full-Time Positions Filled =						
Part-time FTEs Budgeted =						
Temporary FTEs Budgeted =						

- FY 2006-07 Personnel Costs total \$5.3 million, which includes \$4.1 million in Salary and 1.2 million in Fringe.
- FY 2006-07 Personnel costs are decreasing by (\$585,000) or (9.9%) from the FY 2005-06 Budget. The department has 65 positions which is a decrease of eight (8) positions or (11%) from the FY 2005-06 Budget.

Vacant Personnel Positions:

As of June 30, 2006, there are eight (8) vacancies reported.

Proposed Efficiencies:

There are no Proposed Efficiencies at this time.

Budget Adjustments:

There are no Budget Adjustments at this time.

**Office of Community and Economic Development
Review of Selected Line Items**

(\$\$'s in 000's)

Item No.	Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Base Submission
1	Contract Temporary Employee Costs	21510	\$162	\$174	\$127	\$0	\$61	\$0
2	Travel Costs	31210	\$11	\$18	\$9	\$10	\$5	\$10
3	Communications Department for Promotional Spots and Community Periodical Programs	31430	\$30	\$30	\$65	\$65	\$65	\$65
4	County Attorney's Office for Legal Services	21210	\$160	\$160	\$160	\$160	\$160	\$0
5	County Manager's Office	31030	\$50	\$99	\$0	\$0	\$0	\$0
6	Office of Commission Auditor	21030	\$0	\$0	\$4	\$4	\$4	\$4
7	Indirect Costs	32120	\$518	\$621	\$369	\$477	\$332	\$363
8	Legal Advertisements	31410	\$101	\$141	\$68	\$122	\$130	\$76

Comments/Additional Details for Highlight Line Items:

1. Temporary personnel needed for increased workload of programs
2. Due to reduction in adm. Funding, traveling is at a minimum
3. This cost is required
4. This cost will no longer be charged
5. This cost will no longer be charged
6. This cost is required
7. This is a percentage based on the salaries of the department
8. OCED has reduced the number of reprogramming every year to reduce advertising costs

Capital Projects:**CAPITAL FUNDED REQUESTS REVENUE SUMMARY**

(\$ in 000s)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Community and Economic Development											
		2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Federal Government											
	Comm. Dev. Block Grant - 1993	0	300	0	0	0	0	0	0	0	300
	Comm. Dev. Block Grant - 1996	0	175	0	0	0	0	0	0	0	175
	Comm. Dev. Block Grant - 1997	0	75	0	0	0	0	0	0	0	75
	Comm. Dev. Block Grant - 1998	0	845	0	0	0	0	0	0	0	845
	Comm. Dev. Block Grant - 1999	0	680	0	0	0	0	0	0	0	680
	Comm. Dev. Block Grant - 2000	0	213	0	0	0	0	0	0	0	213
	Comm. Dev. Block Grant - 2001	0	325	0	0	0	0	0	0	0	325
	Comm. Dev. Block Grant - 2002	0	1,968	0	0	0	0	0	0	0	1,968
	Comm. Dev. Block Grant - 2003	0	1,284	0	0	0	0	0	0	0	1,284
	Comm. Dev. Block Grant - 2004	0	2,070	0	0	0	0	0	0	0	2,070
	Comm. Dev. Block Grant - 2005	0	969	0	0	0	0	0	0	0	969

	Comm. Dev. Block Grant - 2006	1,035	1,065	0	0	0	0	0	0	0	1,065
		2005- 06	PRIOR	2006- 07	2007- 08	2008- 09	2009- 10	2010- 11	2011- 12	FUTURE	TOTAL
	Comm. Dev. Block Grant - Future	0	0	500	500	500	500	0	0	0	2,000
	HODAG	299	349	0	0	0	0	0	0	0	349
	Home - 1995	0	170	0	0	0	0	0	0	0	170
	Home - 2000	0	229	0	0	0	0	0	0	0	229
	Home - 2002	0	500	0	0	0	0	0	0	0	500
	Total:	1,334	11,217	500	500	500	500	0	0	0	13,217
Other County Sources											
	Capital Outlay Reserve	0	500	0	0	0	0	0	0	0	500
	Total:	0	500	0	0	0	0	0	0	0	500
State of Florida											
	State Hurricane Trust Fund	0	124	0	0	0	0	0	0	0	124
	Total:	0	124	0	0	0	0	0	0	0	124
	Department Total:	1,334	11,841	500	500	500	500	0	0	0	13,841

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY										
(\$ in 000s)										
2006-07 Proposed Capital Budget and Multi-Year Capital Plan										
Recreation and Culture										
		PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Historic Preservation										
GOULDS COMMUNITY DEVELOPMENT CORPORATION (CDC) STOREPORCH ACQUISITION AND REHABILITATION		668	105	0	0	0	0	0	0	773
HISTORIC HAMPTON HOUSE COMMUNITY TRUST, INC		469	63	0	0	0	0	0	0	532
Park, Recreation, and Culture Projects										
ART SOUTH CULTURAL CENTER REHABILITATION AND IMPROVEMENTS		0	23	0	0	0	0	0	0	23
CITY OF OPA-LOCKA NILE GARDEN PARK - PHASE I		0	50	0	0	0	0	0	0	50
CITY OF OPA-LOCKA SEGAL PARK REHABILITATION - PHASE I		0	25	0	0	0	0	0	0	25
CITY OF OPA-LOCKA SHERBONDY PARK RENOVATION		0	312	0	0	0	0	0	0	312
ONE ART CULTURAL CENTER RENOVATIONS		643	10	0	0	0	0	0	0	653
RICHMOND PERRINE OPTIMIST CLUB YOUTH ACTIVITY CENTER		500	860	0	0	0	0	0	0	1,360
Neighborhood and Unincorporated Area Municipal Services										
		PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Infrastructure Improvements										
CITY OF NORTH MIAMI BEACH HIGHLAND VILLAGE SEWER IMPROVEMENTS AND CONNECTIONS		191	897	0	0	0	0	0	0	1,088
CITY OF OPA-LOCKA CURTIS DRIVE FIRE PROTECTION IMPROVEMENTS		0	438	0	0	0	0	0	0	438
CITY OF SOUTH MIAMI CHURCH STREET IMPROVEMENTS		271	296	0	0	0	0	0	0	567
CITY OF SWEETWATER DRAINAGE IMPROVEMENTS		59	1,060	0	0	0	0	0	0	1,119
COTTAGES AT NARANJA WATER MAIN INSTALLATION		19	91	0	0	0	0	0	0	110
DESIGN OF STREET IMPROVEMENTS		22	115	0	0	0	0	0	0	137
VISTA VERDE INFRASTRUCTURE IMPROVEMENTS		547	225	0	0	0	0	0	0	772
WEST LITTLE RIVER RIGHTS-OF-WAY AND LANDSCAPING IMPROVEMENTS PHASE 3 AND 4A		167	145	0	0	0	0	0	0	312
WEST LITTLE RIVER RIGHTS-OF-WAY IMPROVEMENTS PHASE 4A AND 4B		0	100	0	0	0	0	0	0	100
Health and Human Services										
		PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Day Care Facilities										

ALLAPATTAH-WYNWOOD DAY CARE CENTER		137	100	0	0	0	0	0	0	237
YMCA GEORGE WASHINGTON CARVER CHILD DEVELOPMENT CENTER		0	100	0	0	0	0	0	0	100
Homeless Facilities										
BECKHAM HALL IMPROVEMENTS		75	275	0	0	0	0	0	0	350
BETTERWAY BUILDING REHABILITATION		68	99	0	0	0	0	0	0	167
VILLA AURORA HOMELESS FACILITY		99	873	0	0	0	0	0	0	972
Human Services Facilities										
CITY OF SWEETWATER MILDRED AND CLAUDE PEPPER SENIOR CENTER IMPROVEMENTS		0	125	0	0	0	0	0	0	125
DOMINICAN AMERICAN NATIONAL FOUNDATION COMMUNITY CENTER		0	10	0	0	0	0	0	0	10
GALATA INTERGENERATIONAL COMMUNITY RESOURCE CENTER		0	30	0	0	0	0	0	0	30
JESCA NORTHSORE COMMUNITY CENTER		232	595	0	0	0	0	0	0	827
JEWSH COMMUNITY SERVICES SEYMOUR GELBER SENIOR CENTER IMPROVEMENTS		7	143	0	0	0	0	0	0	150
MIAMI LIGHTHOUSE FOR THE BLIND FACILITY IMPROVEMENTS		0	35	0	0	0	0	0	0	35
UNIDAD OF MIAMI BEACH NORTH BEACH SENIOR CENTER ACQUISITION AND IMPROVEMENTS		0	467	0	0	0	0	0	0	467
Economic Development										
		PRIOR	2006- 07	2007- 08	2008- 09	2009- 10	2010- 11	2011- 12	FUTURE	TOTAL
Future Capital Projects										
FUTURE COMMUNITY DEVELOPMENT BLOCK GRANT CAPITAL PROJECTS		0	500	500	500	500	0	0	0	2,000
	Department Total:		4,174	8,167	500	500	500	0	0	13,841

Miami-Dade Seaport Summary of FY 2006-07 Budget Submission

Issues impacting the department's FY 2006-07 budget include:

- The Department is working to resolve the revenue shortfall resulting from security costs and is examining potential new fee charges. Other revenue streams such as advertising opportunities are being pursued.
- The Department is attempting to alleviate increased security costs by working with the Florida Department of Law Enforcement and the Coast Guard to allow an outside security provider to take over some limited security functions. A major study by an outside firm is currently underway to determine that the proposed changes would not affect the Port's security initiatives.
- The Department has funded 29 added positions largely due to increased requirements related to new gates, terminals, security items and garages, and to maintain current facilities at a higher standard while reducing overtime.
- The recovery of funds from the dredging project has been allocated \$6.7 million to cover operating shortfalls and \$14.5 million in capital items (Primarily upgrades to new terminals D & E at Carnival's request).
- Ground transportation issues are being addressed, first with an audit recently completed by Auditing & Management Services, secondly added involvement with stings by our Consumer Services Department and thirdly, by studying the implementation of an automated system that records taxi's and busses entering and leaving the Seaport.
- It was determined that a Fire Rescue vehicle would not be required to be placed at the Seaport.
- The Capital Program will be constantly evaluated in concert with the Port's funding ability.
- A new and recent issue is the effect of a recent reclassification and adjustments by ERD impacting our Seaport Security Officer wage rates. The increase will be approximately \$700,000 in FY 2006-07. The Seaport will find offsets either in added revenue or decreased operating expenses to offset this expense increase.

Department Revenues:

REVENUE		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000s)		Actual	Actual	Actual	Budget	Projection	Proposed
PROP	Carryover	\$23,058	\$27,958	\$30,305	\$27,842	\$30,091	\$27,605
PROP	Interest Earnings	\$7	\$0	\$0	\$0	\$0	\$0
PROP	Interest Income	\$85	\$106	\$102	\$13	\$13	\$13
PROP	Other Revenues	\$1,515	\$1,455	\$1,362	\$2,590	\$3,324	\$1,684
PROP	Proprietary Fees	\$60,639	\$56,592	\$61,352	\$65,638	\$63,624	\$71,196
PROP	Rentals	\$16,354	\$16,542	\$17,678	\$18,642	\$18,105	\$19,452
PROP	Transfer From Other Funds	\$3,298	\$7,278	\$9,564	\$4,055	\$9,864	\$1,244
PROP	Water Revenue	\$4,642	\$4,682	\$4,614	\$5,125	\$4,986	\$5,572
PROP	Security Fees	\$0	\$0	\$0	\$3,710	\$0	\$0
PROP	Regulatory Recovery Fee	\$0	\$0	\$0	\$0	\$0	\$5,450
STATE	State Grants	\$1,557	\$1,640	\$0	\$0	\$0	\$0
TOTAL REVENUE		\$111,155	\$116,253	\$124,977	\$127,615	\$130,007	\$132,216

- FY 2006-07 department revenues are increasing by \$4.6 million or 3.6% from the FY 2005-06 Budget due primarily to:
 - (\$237,000) decrease in Carryover
 - (\$906,000) decrease in Other Revenues
 - \$5.6 million increase in Proprietary Fees
 - \$810,000 increase in Rentals
 - (\$2.8) million decrease in Transfer From Other Funds
 - \$447,000 increase in Water Revenue
 - (\$3.7) million decrease in Security Fees
 - \$5.4 million increase in Regulatory Recovery Fee

- Over the five (5) year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$21.1 million or 19% due primarily to:
 - \$4.5 million increase in Carryover
 - (\$72,000) decrease in Interest Revenues
 - \$169,000 increase in Other Revenues
 - \$10.6 million increase in Proprietary Fees
 - \$3.1 million increase in Rental
 - (\$2.1) million decrease in Transfer From Other Funds
 - \$930,000 increase in Water Revenue
 - \$5.5 million increase in Regulatory Recovery Fee
 - (\$1.6) million decrease in State Grants

Department Expenditures:

EXPENDITURES	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000s)	Actual	Actual	Actual	Budget	Projection	Proposed
Salary	\$12,166	\$14,285	\$14,960	\$16,734	\$16,430	\$19,045
Overtime Salary	\$555	\$963	\$1,474	\$862	\$1,251	\$743
Fringe	\$3,162	\$4,167	\$4,533	\$5,620	\$5,439	\$6,326
Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$112
Other Operating	\$33,187	\$34,289	\$37,656	\$40,428	\$39,751	\$41,756
Capital	\$492	\$886	\$530	\$934	\$528	\$2,051
TOTAL OPERATING EXPENDITURES	\$49,562	\$54,590	\$59,153	\$64,578	\$63,399	\$70,033
Debt Services	\$29,120	\$30,186	\$27,435	\$29,614	\$35,288	\$31,750
Reserves	\$27,337	\$28,056	\$32,382	\$29,737	\$26,654	\$27,752
Transfers	\$8,505	\$3,782	\$3,873	\$2,195	\$3,554	\$1,245
OthNonOper	\$0	\$0	\$2,630	\$1,491	\$1,112	\$1,436
TOTAL EXPENDITURES	\$114,524	\$116,614	\$125,473	\$127,615	\$130,007	\$132,216

- FY 2006-07 department expenditures are increasing by \$4.6 million or 3.6% from the FY 2005-06 Budget due primarily to:
 - \$2.3 million increase in Salary
 - (\$119,000) decrease in Overtime
 - \$818,000 increase in Total Fringes
 - \$1.3 million increase in Other Operating
 - \$1.1 million increase in Capital
 - \$2.1 million increase in Debt Service
 - (\$2.0) decrease in Reserves
 - (\$950,000) decrease in Transfers

- Over the five (5) year period from FY 2002-03 to FY 2006-07, expenditures will have increased by \$17.7 million or 15.4% due primarily to:
 - \$6.9 million increase in Salary
 - \$188,000 increase in Overtime Salary
 - \$3.3 million increase in Total Fringes
 - \$8.6 million increase in Other Operating
 - \$1.6 million increase in Capital
 - \$2.6 million increase in Debt Service
 - \$415,000 increase in Reserves
 - (\$7.3) million decrease in Transfers
 - \$1.4 million increase in Other Non-Operational

Grant Funding:

from County and Non-County Sources

					FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
Fund Source	Name of Grant	Description of Grant (Including allowable uses & restrictions)	Start Date	End Date	Budget	Required Match	Proposed	Required Match
FEDGRANT	Port Security Grant - DTSA20-03-G-01066	This grant is limited to design, planning and construction of a Communications Command and Control Center building.	7/17/2003	7/16/2006	\$4,329,000	\$1,567,269	\$4,329,000	\$1,567,269
FEDGRANT	Port Security Grant HSTS04-04-G-GPS323	Planning, design & construction of a Cruise Provisioning Inspection Facility and wall.	7/19/2004	7/18/2006	\$1,258,323	\$838,895	\$1,258,323	\$838,895
FEDGRANT	Port Security Grant HSTS04-04-G-GPS597	Tier 2 Cruise Access Control & Door Alarms. For Terminals F and G. Planning, design and construction of controls for remaining locations in these two terminals.	9/10/2004	9/9/2006	\$425,000	\$75,000	\$425,000	\$75,000
FEDGRANT	Urban Area Security Initiative Port Security Grants Program 2003-EU-T3-0037	Planning, design, installation and implementation of a waterside surveillance system.	8/1/2003	7/31/2006	\$633,095	\$0	\$633,095	\$0

from County and Non-County Sources

Fund Source	Name of Grant	Description of Grant (Including allowable uses & restrictions)	Start Date	End Date	FY 2005-06 Budget	FY 2005-06 Required Match	FY 2006-07 Proposed	FY 2006-07 Required Match
FEDGRANT	Urban Area Security Initiative Port Security Grants Program 2003-EU-T3-0038	Planning, design, acquisition, construction and implementation of security systems for inbound cargo gates.	8/1/2003	7/31/2006	\$2,335,494		\$2,335,494	
STATEGRANT	FDOT - Discretionary Intermodal Program & Strategic Intermodal System funds	Repair of bridge connecting the FEC railway with the Port of Miami.	2/28/2005	12/31/2007	\$0	\$0	\$749,999	\$749,999
STATEGRANT	FSTED Grant - FDOT 311 Funds	Funding for Gamma Ray units at Cargo Gates.	9/18/2002	9/30/2005	\$0	\$0	\$100,000	\$100,000
STATEGRANT	FDOT - AE529 - Fast Track Funds - Port Access Routes Improvements	Planning, design, property acquisition, construction and completion of 5th and 6th streets and 1st and 2nd avenues.	6/24/1997	12/31/2006	\$900,000	\$900,000	\$0	\$0
STATEGRANT	FDOT - AO508-311 Program - Container Yard Improvements	Planning, design and construction of cargo container yard improvements on Dodge & Lummus Islands.	8/15/2005	6/30/2008	\$0	\$0	\$0	\$0
STATEGRANT	County Incentive Grant Program - Easter Port Boulevard Phase II	Planning, permitting, design and construction of intersection east of Cargo Gateway and roadway to terminal yards. JPA not yet completed			\$1,231,000	\$1,231,000	\$31,900	\$410,000
FEDGRANT	Port Security Grant - USOJP 2005-GB-T5-0128	Waterborne Security. Acquisition of two vessels for waterborne security.	10/14/2005	2/28/2008	\$508,800	\$0	\$0	\$0

from County and Non-County Sources

Fund Source	Name of Grant	Description of Grant (Including allowable uses & restrictions)	Start Date	End Date	FY 2005-06 Budget	FY 2005-06 Required Match	FY 2006-07 Proposed	FY 2006-07 Required Match
FEDGRANT	Port Security Grant - US OJP 2005-GB-T5-0128	Portwide Access Control. Planning, design, acquisition, construction and implementation of at various access control points port-wide.	10/14/2005	2/28/2008	\$1,253,320	\$313,330	\$1,253,320	\$313,330
STATEGRANT	FDOT - Strategic Intermodal Systems - AO659	Planning phase expenses for potential off-Port intermodal container transfer facility.	9/26/2005	9/30/2007	\$0	\$0	\$1,035,000	\$1,035,000
STATEGRANT	FDOT Strategic Intermodal System - AO658	Project development, planning, permitting, design and construction of Phase III dredging project.	9/26/2005	9/30/2007	\$0	\$0	\$1,009,000	\$1,009,000
Totals					\$12,874,032	\$4,925,494	\$13,160,131	\$6,098,493

Payments to Other Departments:

Department: Seaport

(\$ in 000s)			FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
Department (to)	Reason and Source	Confirmed?	Actual	Actual	Actual	Budget	Projection	Base Budget Submission Top of Form
County Attorney's Office	County Attorney's Office - Legal Services	No	\$250	\$250	\$250	\$250	\$250	\$0
Audit and Management Services	Audit and Management Services - Audit Services	No	\$200	\$100	\$110	\$110	\$110	\$110
Communications	Communications Department - Promotional Spots Program	No	\$15	\$85	\$85	\$85	\$85	\$85

Department: Seaport

			FY 2002-03	FY 2003-04	FY 2004-05	FY 2005- 06	FY 2005-06	FY 2006-07
(\$ in 000s)								
Department (to)	Reason and Source	Confirmed?	Actual	Actual	Actual	Budget	Projection	Base Budget Submission Top of Form
Consumer Services	Consumer Services Department - Taxi Cab Inspections	No	\$50	\$50	\$0	\$50	\$57	\$50
Board of County Commissioners	Board of County Commissioners - Intergovernmental Affairs	No	\$46	\$46	\$46	\$46	\$46	\$46
Board of County Commissioners	Board of County Commissioners - Office of Commission Auditor	No	\$0	\$0	\$32	\$32	\$32	\$32
International Trade Consortium	International Trade Consortium - Sister Cities Program	No	\$295	\$295	\$295	\$295	\$295	\$295
Board of County Commissioners	Board of County Commissioners - Protocol Services	No	\$136	\$136	\$136	\$131	\$131	\$131
Communications	Communications Department - Community Periodical Program	No	\$0	\$0	\$35	\$35	\$35	\$35
Public Works	Reimbursement for Port Survey Crew	Yes	\$100	\$110	\$130	\$80	\$80	\$145
Public Works	Reimbursement for Mosquito Spraying for the Seaport Maintenance Fund	Yes	\$0	\$4	\$8	\$16	\$45	\$16
Total Transfer to other Departments			\$1,092	\$1,076	\$1,127	\$1,130	\$1,166	\$945

- FY 2006-07 total payments to other departments are decreasing by (\$185,000) or (16.4%) due primarily to:
 - (\$250,000) decrease to the County Attorney's Office
 - \$65,000 increase to Public Works
- Over the five (5) year period from FY 2002-03 to FY 2006-07, payments to other departments will have decreased by (\$147,000) or (13.5%) due primarily to:
 - (\$250,000) decrease to the County Attorney's Office
 - (\$ 90,000) decrease to Audit and Management
 - \$105,000 increase to Communications

Personnel Positions and Salaries and Fringes:

Top of Form			Count
Activity			+/-
Bottom of Form	Changes	Date	
	FY 2005-06 Final Adopted Budget	10/1/2005	384
	FY 2006-07 Budget Submission	2/1/2006	384
Security	Add 4 additional Supervisor's (2 for added staff support and 2 for supervision of anticipated outside security contract)	10/01/2006	4
Maintenance and Engineering	Add Assistant Director Engineering and Executive Secretary	10/01/2006	2
Marketing	Eliminate Clerk	10/01/2006	-1
Director's Office	Eliminate Secretary	10/01/2006	-1
	Eliminate long term vacant Engineer II	10/01/2006	-1
	FY 2006-07 Proposed Budget		387

FY 2006-07 personnel costs total \$26.2 million which includes \$19.0 million of salaries, \$6.4 million of total fringes and \$743,000 of overtime. The department has 387 budgeted positions, three more than the FY 2005-06 Budget.

Vacant Personnel Positions:

The department has not reported its' vacancies as of June 30, 2006.

Proposed Efficiencies:

Activity	Description of Efficiency/Improvement	Related Outcome	Implementation Date	FY 2005-06			FY 2006-07		
				Net \$ Value	Net Positions	Performance Impact	Net \$ Value	Net Positions	Performance Impact
Security	Provide required security services by contracting with outside agencies and reduce MDPD overtime costs where appropriate		10/1/2006	0	0		3500	0	There should be no negative performance impacts with this new service
Administration	The Seaport will expand on it's program to reduce electricity (turn off lights on Seaport bridge, lower thermostats, etc)	TP6-2	4/1/2006	25	0	None	50	0	None
Cargo and Gantry Cranes	The Seaport has electrified 5 of 12 cranes to reduce fuel cost, save on parts and protect the environment. Unfortunately, higher electric rates have dramatically reduced anticipated savings.	TP6-2	4/1/2006	25	0	None	50	0	None
	Automate parking garages with automatic fare collection, saving part-time personnel costs	TP6-2	6/1/2006	25	2	None	70	4	None
Total				75	2		3670	4	

Budget Adjustments

There are no budget adjustments anticipated.

**Seaport Department
Review of Selected Line Items**

(\$\$'s in 000's)

Line Item Highlight	Subobject(s)	FY 2002- 03 Actual	FY 2003- 04 Actual	FY 2004- 05 Actual	FY 2005- 06 Budget	FY 2005-06 Projection	FY 2006- 07 Proposed
Travel Costs	31200	\$200	\$237	\$151	\$181	\$182	\$215
Outside Maintenance	24400	\$599	\$542	\$706	\$1,198	\$950	\$1,255
Contract Temporary Employee Costs	21500	\$64	\$9	\$74	\$170	\$73	\$102
Administrative Reimbursement	26240 / 53231	\$1,151	\$1,099	\$1,356	\$1,558	\$1,558	\$1,800

Comments/Additional Details for Highlight Line Items:

1. The increase in FY 06-07 is due to increased travel anticipated for training related to new security items.
2. Outside Maintenance costs can vary considerably depending on the decision to defer items dependant on available financing. The Department did build in (previously deferred) general improvements in FY 06-07 such as carpet replacements, fire alarm upgrades, etc.
3. Temporary contract costs are dependant on anticipated turnover. FY 05-06 and FY 06-07 are consistent with FY 04-05 as a reasonable standard
4. Administrative reimbursement is 3.0% of applicable operating expenses.

Capital Projects:

CAPITAL FUNDED REQUESTS REVENUE SUMMARY
2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Department: **Seaport**

(\$ in 000s)	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
County Bonds/Debt										
Building Better Communities GOB Program	0	0	0	0	0	0	0	0	100,000	100,000
Seaport Bonds/Loans	24,190	86,961	17,197	26,136	34,137	40,270	30,650	21,800	39,100	296,251
Tenant Financing	0	0	0	0	0	7,500	7,500	0	0	15,000
Total:	24,190	86,961	17,197	26,136	34,137	47,770	38,150	21,800	139,100	411,251
County Proprietary Operations										
Lease Financing - Operations	0	91	0	0	0	0	0	0	0	91
Seaport Revenues	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	16,000
Total:	2,000	2,091	2,000	2,000	2,000	2,000	2,000	2,000	2,000	16,091
Federal Government										
Army Corps of Engineers	0	0	0	1,931	5,793	5,957	11,200	11,200	23,900	59,981
Federal GSA	0	0	1,000	0	0	0	0	0	0	1,000
Transportation Security Administration Funds	1,100	1,178	1,218	619	0	0	0	0	0	3,015
US Department of Homeland Security	0	473	3,657	699	0	0	0	0	0	4,829
Total:	1,100	1,651	5,875	3,249	5,793	5,957	11,200	11,200	23,900	68,825
Non-County Sources										
Other - Non County Sources	7,350	7,350	7,200	0	0	0	0	0	0	14,550
Total:	7,350	7,350	7,200	0	0	0	0	0	0	14,550
State of Florida										

CAPITAL FUNDED REQUESTS REVENUE SUMMARY
2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Department: Seaport

(\$ in 000s)	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
FDOT Funds	975	3,480	6,043	657	0	0	0	0	0	10,180
FDOT-County Incentive Grant Program	0	0	1,550	0	0	0	0	0	0	1,550
Florida Ports Trust Bond Program	100	4,625	0	1,458	652	0	0	0	0	6,735
Total:	1,075	8,105	7,593	2,115	652	0	0	0	0	18,465
Department Total:	35,715	106,158	39,865	33,500	42,582	55,727	51,350	35,000	165,000	529,182

Capital Funded Requested Expenditure Summary:

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY
2006-07 Proposed Capital Budget and Multi-Year Capital Plan

SEAPORT	Transportation									
(\$ in 000s)		PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Cargo Facilities Improvements										
CONTAINER YARD IMPROVEMENTS - SEABOARD		0	0	2,916	1,304	0	0	0	0	4,220
CONTAINER YARD IMPROVEMENTS - MAERSK YARD DRAINAGE IMPROVEMENT		0	600	0	0	0	0	0	0	600
CONTAINER YARD IMPROVEMENTS - MARSHALLING YARD		0	0	0	0	15,000	15,000	0	0	30,000
CONTAINER YARD IMPROVEMENTS - PHASE IV		0	0	4,000	4,000	4,000	4,000	4,000	0	20,000
CONTAINER YARD MITIGATION		0	0	1,250	1,250	0	0	0	0	2,500
EASTERN PORT BOULEVARD IMPROVEMENTS		0	3,191	0	0	0	0	0	0	3,191
GANTRY BERTH POWER CONVERSION		13,972	1,500	0	0	0	0	0	0	15,472
INTERMODAL CONTAINER TRANSFER FACILITY		400	1,670	0	0	0	0	0	0	2,070
NEW CARGO WHARF 7		0	0	250	1,500	8,552	0	0	0	10,302
PARKING GARAGE - SEABOARD UNITED STATES CUSTOMS AND BORDER PATROL BUILDING		0	0	0	0	10,000	0	0	0	10,000
Equipment Acquisition										
GANTRY CONTAINER CRANES 11, 12, 13, AND 14		9,132	0	4,000	9,000	0	0	0	0	22,132

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY
2006-07 Proposed Capital Budget and Multi-Year Capital Plan

SEAPORT	Transportation									
(\$ in 000s)		PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
PERIMETER SECURITY CAMERAS		0	0	1,000	0	0	0	0	0	1,000
New Passenger Facilities										
CRUISE PROVISIONING INSPECTION FACILITY		43	1,258	1,748	0	0	0	0	0	3,049
FINGER PIER FOR ULTRA VOYAGER		82	1,513	0	0	0	0	0	0	1,595
NEW CRUISE TERMINAL D		38,534	4,741	0	0	0	0	0	0	43,275
NEW CRUISE TERMINAL E		38,462	4,741	0	0	0	0	0	0	43,203
UNITED STATES IMMIGRATION AND NATURALIZATION SERVICES FACILITY IN TERMINAL 7		334	2,100	0	0	0	0	0	0	2,434
Passenger Facilities Improvements										
CANOPIES AND INTERMODAL IMPROVEMENTS		0	0	3,773	4,678	0	0	0	0	8,451
CRUISE TERMINAL 10 IMPROVEMENTS		0	0	500	0	0	0	0	0	500
CRUISE TERMINAL 8 AND 9 IMPROVEMENTS		0	0	1,800	1,000	300	0	0	0	3,100
Port Facility Improvements										
CONSTRUCTION SUPERVISION		2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	16,000
MOORING IMPROVEMENTS - VARIOUS		0	0	2,500	2,500	0	0	0	0	5,000
RAILROAD BRIDGE IMPROVEMENT		15	886	614	0	0	0	0	0	1,515
RIPRAP IMPROVEMENTS TO PILOT HOUSE AREA		0	675	0	0	0	0	0	0	675
SEAPORT TUNNEL		0	0	0	0	0	0	0	100,000	100,000
SHED E EXTENSION FOR UNITED STATES CUSTOMS AND BORDER PATROL		0	0	0	0	0	0	0	3,000	3,000
STOLEN AUTO RECOVERY (STAR) UNITS FOR NEW GATEWAY		800	7,771	0	0	0	0	0	0	8,571
SURFACE PARKING LOT TERMINAL D		0	1,500	0	0	0	0	0	0	1,500
Seaport Dredging										
DREDGING - PHASE II MITIGATION		0	100	250	350	450	1,350	0	0	2,500
DREDGING - PHASE III		743	650	5,000	15,000	15,425	29,000	29,000	60,000	154,818
Security Improvements										
COMMUNICATIONS AND COMMAND AND CONTROL CENTER		473	4,187	1,899	0	0	0	0	0	6,559
SECURITY ACCESS GATES		1,100	130	0	0	0	0	0	0	1,230
WATERSIDE SURVEILLANCE SYSTEM		68	652	0	0	0	0	0	0	720
	Department Total:		106,158	39,865	33,500	42,582	55,727	51,350	35,000	529,182